RIBBLE VALLEY BOROUGH COUNCIL REPORT TO ACCOUNTS AND AUDIT COMMITTEE

Agenda Item No 5

meeting date: 30 MARCH 2016

title: CLOSURE OF ACCOUNTS TIMETABLE 2015/16

submitted by: DIRECTOR OF RESOURCES

principal author: LAWSON ODDIE

1 PURPOSE

- 1.1 To remind members of the current statutory requirement to closedown our accounts by 30 June 2016 and publish them including any certificate, opinion or report issued by the auditor, by 30 September 2016.
- 1.2 To inform members of the benefits of closing down our accounts by these deadlines, in particular the good governance aspects.
- 1.3 To consider the detailed timetable to be adhered to if we are to achieve the required deadlines.

2 BACKGROUND

- 2.1 The Accounts and Audit Regulations (2003) set out detailed prescription about the format and content of the statement of accounts and allocate certain responsibilities to participants in the accounts production process. In addition the Accounts and Audit Regulations (2006) introduced significant changes to these regulations. Further amendments were also made in 2009 and the regulations were consolidated in 2011.
- 2.2 More recently, the Accounts and Audit Regulations 2015 set out detailed requirements in relation to duties and rights, and also introduce changes to the key deadlines for approval of the statement of accounts and completion of the audit in future years. These Regulations revoke the Accounts and Audit Regulations 2011, and impact on financial years ending after 31st March 2015.
- 2.3 As a result, the council's statement of accounts for 2014/15 were subject to the requirements of the 2011 regulations, whilst the statement of accounts for 2015/16 will be subject to the 2015 regulations.
- 2.4 The Regulations have important implications for local authorities in terms of planning to ensure critical tasks are met and the approval of accounts carried out by set deadlines.
- 3 THE ACCOUNTS AND AUDIT REGULATIONS 2015
- 3.1 The principal matters covered by the regulations relevant to accounts preparation are:
 - the responsible financial officer must ensure that the accounting records kept by the authority are sufficient to enable the preparation of the statement of accounts
 - the statement of accounts is required to be prepared in accordance with the Regulations and proper practices in relation to accounts.
 - the responsible financial officer is required to certify that the accounts give a "true and fair view" of the financial position

- at the point of certifying the accounts the authority must commence a 30 working day period for the exercise of public rights. For the 2015/16 statement of accounts this must also include the first 10 working days of July.
- advertisement of the 30 working day period for the exercise of public rights must be
 published on the council's website including a copy of the unaudited statement of
 accounts together with a declaration of the responsible financial officer as to the status of
 the accounts as unaudited and that they may be subject to change.
- conduct a review of the effectiveness of the system of internal control, which will feed into the preparation of the annual governance statement
- the authority is to allow access to the accounts and specified supporting documents during the period for the exercise of public rights
- following the conclusion of the period for the exercise of public rights, consider either by way of a committee or by the members meeting as a whole, the statement of accounts and approve the statement of accounts by a resolution of that committee or meeting.
- publication of the audited accounts is to be achieved by particular dates.
- as soon as reasonably practicable after conclusion of the audit publish a statement that
 the audit has been concluded and that the statement of accounts has been published, and
 the rights of inspection of the same.

The Regulations stipulate various responsibilities for the closure of accounts;

Members

- Consider the findings of the annual review of the effectiveness of the system of internal control and approve the annual governance statement
- following the conclusion of the period for the exercise of public rights and following the audit, consider the statement of accounts and approve the same and ensure that the statement of accounts is signed and dated by the person presiding at the committee at which that approval is given
- Where, following completion of an audit, the council receives any audit letter, committee must meet to consider its contents as soon as reasonably practicable.

Responsible Financial Officer

- Determining on behalf of the authority, and ensuring they are observed and kept up to date
 - o The form of its accounting records and supporting records; and
 - Its financial control systems
- Accounting records must, in particular, contain -
 - entries from day to day of all sums of money received and expended by the authority and the matters to which its income and expenditure or receipts and payments relate; and
 - o a record of the assets and liabilities of the authority.

- The financial control systems must include
 - o measures to ensure that the financial transactions of the authority are recorded as soon as, and as accurately as, reasonably practicable;
 - measures to enable the prevention and the detection of inaccuracies and fraud, and the reconstitution of any lost records; and
 - o measures to ensure that risk is appropriately managed;
 - o identification of the duties of officers dealing with financial transactions and division of responsibilities of those officers.
- On behalf of the authority
 - sign and date the statement of accounts, and confirm that they are satisfied that
 it presents a true and fair view of the financial position of the authority at the
 end of the financial year to which it relates, and of the authority's income and
 expenditure for that financial year;
 - ensures that commencement of the period for the exercise of public rights takes place
- As soon as reasonably practicable after conclusion of an audit, publish on the website
 - o a statement that the audit has been concluded and that the statement of accounts has been published
 - o a statement of the rights of inspection conferred on local government electors and the address and hours during which, those rights may be exercised

4 TRANSITIONARY PROVISIONS UNDER ACCOUNTS AND AUDIT REGULATIONS 2015

- 4.1 Under the previous Accounts and Audit Regulations there was a requirement to have the Responsible Financial Officer sign the statement of accounts as a true and fair view by the 30 June. We were also required to publish our accounts as soon as reasonably possible after the auditor had certified the audit closed and in any event no later than 30 September.
- 4.2 The Accounts and Audit Regulations 2015 now require that the Responsible Financial Officer sign the statement of accounts as a true and fair view by the **31 May** and for us to publish our accounts by no later than **31 July**.
- 4.3 However, under transitionary provisions under the regulations, these new deadlines will not be implemented until we are required to produce the statement of accounts for the 2017/18 financial year. Until then, we are working with our external auditors, Grant Thornton, to gradually pull back the date by which we complete our statement of accounts, and they in turn complete the audit.
- 4.4 This highlights the need for us to strictly follow the closedown timetable attached at Annex 1 and for the closure of accounts to take even more of a priority within the accountancy team and other impacted staff within the offices.
- 4.5 The attached timetable reflects the bringing forward of a number of tasks to enable us to issue the statement of accounts on 20 June and to allow the final approval following audit on 17 August.
- 4.6 The table below shows a summary of the deadlines for the coming years under the Regulations.

| Financial Year | Year Ending | Latest date for start of the period for the exercise of public rights | Latest date for publication of audited Statement of Accounts |
|-------------------|---------------|---|--|
| 2015/16 | 31 March 2016 | 1 July 2016 | 30 September 2016 |
| 2016/17 | 31 March 2017 | 1 July 2017 | 30 September 2017 |
| 2017/18 | 31 March 2018 | 1 June 2018 | 31 July 2018 |
| 2018/19 | 31 March 2019 | 1 June 2019 | 31 July 2019 |

4.7 DCLG has warned that it may revisit this issue in future years, to consider whether an even earlier closure timetable is possible. If so, this would likely require some fundamental changes to how we undertake the final accounts process and have a major impact on staffing resources.

5 GOVERNANCE ISSUES

- 5.1 The early production of the statement of accounts is an essential element of good governance, therefore enabling members to;
 - Receive assurance that accounting systems have operated adequately and have been closed down satisfactorily
 - Have confidence that the budget for the current year has a secure foundation
 - Understand the corporate financial performance during the year and also the position at 31 March
 - Adopt the statement of accounts
- 5.2 It is important that members are aware of the comfort gained from having the statement of accounts published and also that this comfort should be provided at the earliest opportunity. If members fully scrutinise the accounts authorities are in an ideal situation:
 - An interested readership will encourage a focus to disclosures
 - A source of challenge for the content and presentation of the statement of accounts
 - Demand for prompt production at the highest level in the authority that will provide muscle to attempts to meet deadlines

6 ISSUES FACING RIBBLE VALLEY

6.1 **Budget Pressures**

Members will recall the setting of the 2016/17 budget and more significantly the forecast savings needed in the future based on the current medium term forecast. It is therefore imperative that the accounts for the current year are closed as soon as reasonably practicable in order to inform the budget setting process for 2017/18. We will then be in a position to consider the council's reserves and balances and areas of over/under spending.

6.2 Practical Issues

Last year our accounts were considered by the Accounts and Audit Committee on 24 June 2015. The final accounts, following amendments suggested by our auditors (via their Audit Findings Report), were then approved by the Accounts and Audit Committee on 26 August 2015.

Subject to approval of the proposed committee meeting timetable for 2016/17, the statement of accounts will be presented at the next meeting of this committee on Wednesday 29 June 2016 for information.

The amended final accounts, following any adjustments agreed with our auditors, will need to be approved by the end of September.

As the deadlines for publishing the audited statement of accounts will be brought forward in future years to the end of July, we have been working together with Grant Thornton to be able to move to an earlier committee date for the approval of the audited statement of accounts. Subject to approval of the proposed committee meeting timetable for 2016/17, the meeting for the approval of the audited statement of accounts will be on Wednesday 17 August 2016.

It is important that all members endeavour to attend in order to ensure that the meeting on Wednesday 17 August 2016 is quorate.

6.3 **Resource Implications**

It should be stressed that the timetable attached assumes a full complement of accountancy staff. However, there are not anticipated to be the same level of amendment to the accounts this year as has been seen in past years.

6.4 Timetable

Based on our past experience, the availability of our external auditors and the statutory deadlines we have determined a timetable for the closure of our accounts, attached at Annex 1. We firmly believe it is important that all staff are aware of the importance of achieving these deadlines and understand the vital roles they also play. As you will see from the timetable, a number of tasks have already begun or been completed.

You will see this timetable is considerably detailed and clearly indicates who is responsible for which actions. We have used our experience from last year's closure to inform this year's deadlines. Again we intend to monitor when we actually achieve each individual task in order to inform future timetables.

7 RECOMMENDED THAT COMMITTEE

7.1 Endorse the suggested approach for the closure of the 2015/16 accounts.

HEAD OF FINANCIAL SERVICES AA1-16/LO/AC 15 March 2016 **DIRECTOR OF RESOURCES**

For further information please ask for Lawson Oddie.

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|---|-------------------|--|--------------------------|----------|
| 1 | Mon | 14-Mar-16 | Send Request for all utilities meter readings to be taken as at 31 March 2016 | Amy Johnson | Kay Plant/Sally Mason Adrian Harper Alan Coar | | |
| 2 | Mon | 14-Mar-16 | Inform PAs of the deadline for receipt of holiday and lieu time records into the accounts section, in order to ensure records are up to date. | Andrew Cook | Irene Williamson Lynne Calver Colin Winterbottom Helen Smith | | |
| 3 | Thurs | 17-Mar-16 | Deadline for return of Officer and Member Interests Form | Andrew Cook | Julie Smith/Liz Rawson | | |
| 4 | Fri | 18-Mar-16 | Update Intranet pages relating to the Closure of the Accounts. | Andrew Cook | Kay Plant/Sally Mason | | |
| 5 | Fri | 18-Mar-16 | Circulation of closure memo and estimated creditor/debtor sheets | Andrew Cook | | | |
| 6 | Fri | 18-Mar-16 | All staff responsible for entering year end invoices onto Financials to have been contacted and any training required arranged. | Karen Anderson | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|---------------------------|---|-------------------|--|--------------------------|----------|
| 7 | Mon | 21 to 24 Mar-16 | Grant Thornton on site | Lawson Oddie | | | |
| 8 | Mon | 21-Mar-16 and on-going | Review of "open" purchase orders, i.e. cancel/match up to invoice/keep under review to accrue | Amy Johnson | Trudy Holderness Beth Taylor Andrew Cook | | |
| 9 | Thurs | 24-Mar-16 | Review credit balances on Debtors prior to final run of Creditor Payments | Karen Anderson | Liz Nash/Alison Carins | | |
| 10 | Thurs | 24-Mar-16 | Review disputed creditor invoices and debit balances prior to final run of Creditor Payments | Karen Anderson | Liz Nash/Alison Carins | | |
| 11 | Fri | 25-Mar-16 | Good Friday | | | | |
| 12 | Mon | 28-Mar-16 | Easter Monday | | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|--|---------------------|--|--------------------------|----------|
| 13 | Tues | 29-Mar-16 | Last payment run BACS/cheque dated 31 March 2016. Payment run to include ALL outstanding creditor payments (excluding disputed payments) | Karen Anderson | David Saunders | | |
| 14 | Tues | 29-Mar-16 | After last payment run, send email to all staff asking them not to enter any more creditor invoices until notified | Karen Anderson | | | |
| 15 | Thurs | 31-Mar-16 | Send email to all staff asking them not to use the purchasing, creditors or debtors modules of the Financials system until notified. | Karen Anderson | | | |
| 16 | Thurs | 31-Mar-16 | ALL stock takes to be carried out: General Stores (Depot) Paper Canteen Stock Civic Regalia | Trudy Holderness | Kay Plant Helen Smith Helen Bolton Irene Williamson Olwen Heap | | |
| 17 | Thurs | 31-Mar-16 | ALL stock takes to be carried out: Pool Gallery/TIC | Amy Johnson | Colin Winterbottom | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|--|-------------------|--|--------------------------|----------|
| 18 | Thurs | 31-Mar-16 | ALL stock takes to be carried out: • Pest Control | Andrew Cook | Karen Kenyon | | |
| 19 | Thurs | 31-Mar-16 | All relevant staff to have been contacted to notify them that all Goods Received Notes must be entered on to the Purchasing system where goods or services have been received by the end of the day on 31 March 2016 | Beth Taylor | All staff responsible for purchasing | | |
| 20 | Thurs | 31-Mar-16 | Ensure Creditor and Debtor Reconciliation reports balance. | Karen Anderson | Liz Nash/Alison Carins | | |
| 21 | Thurs | 31-Mar-16 | Ensure All Creditor batches are closed and authorised and that Debtor invoices have all been authorised | Karen Anderson | Liz Nash/Alison Carins | | |
| 22 | Thurs | 31-Mar-16 | Ensure All Purchase Order requisitions are approved and authorised | Beth Taylor | All staff responsible for purchasing | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|---|-------------------|---|--------------------------|----------|
| 23 | Thurs | 31-Mar-16 | Enter final emergency schedule for the year on to Creditors | Karen Anderson | Karen Keenan/Carole Malone | | |
| 24 | Thurs | 31-Mar-16 | Bank Transfer to be undertaken between General Account and Disbursements Account | Karen Anderson | Trudy Holderness Kay Plant/Sally Mason | | |
| 25 | Thurs | 31-Mar-16 | Ensure Creditors/Debtors balance reports & Aged Debtors reports are set to run at overnight | Karen Anderson | | | |
| 26 | Thurs | 31-Mar-16 | All income to be paid in to cash office (cards, cheques & cash) – See later instruction for any further income received on the 31 March after this paying-in: * Level D reception/Planning * Pool * TIC/Gallery * Car Parks | Val Taylor | Jane Tucker Colin Winterbottom Stephanie Hibbert / Helen Cresswell Heather Yates | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|--|---|-------------------------------|--------------------------|----------|
| 27 | Thurs | 31-Mar-16 (PM) | Print Bank Statement from HSBCnet and pass to cash office to allow for processing of any items in the bank account. | Trudy Holderness Kay Plant/Sally Mason | Michelle West Donna Bailey | | |
| 28 | Fri | 1-Apr-16 (AM) | Send REMINDER email to all staff asking them not to use the purchasing, creditors or debtors modules of the Financials system until notified. | Karen Anderson | | | |
| 29 | Fri | 1-Apr-16 | Change settings on creditor and debtor transaction codes: crinv, crvat, crcrn, crcre, crcvt, dbinv, dbvat, dbcrn, dbcvt | Lawson Oddie | | | |
| 30 | Fri | 1-Apr-16 | Change default year and budget settings – including funds checking budget for purchasing. | Lawson Oddie | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-----|--------------------|--|--------------------------|--|--------------------------|----------|
| 31 | Fri | 1-Apr-16 | All staff responsible for petty cash books/floats/receipts to have brought them to the Accounts Section. | Val Taylor | Lynne Calver Lesley Lund Irene Williamson Helen Smith Katherine Rodgers Colin Winterbottom | | |
| 32 | Fri | 1-Apr-16 | Last date for the receipt of office staff capital timesheets for charging to capital schemes | Kay Plant/Sally Mason | All capital scheme lead officers | | |
| 33 | Fri | 1-Apr-16 | Last date for the receipt of Grounds Maintenance timesheets. | Kay Plant/Sally Mason | Alan Boyer | | |
| 34 | Fri | 1-Apr-16 | Last date for the receipt of Works Administration and Vehicle Workshop timesheets. | Val Taylor | Adrian Harper | | |
| 35 | Fri | 1-Apr-16 | Roll Forward purchase order commitments to new financial year and provide reports to Accountants | Amy Johnson | Beth Taylor | | |
| 36 | Fri | 1-Apr-16 | Finalise PWLB interest and average interest rate for investments | Trudy Holderness | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-----|--------------------|---|--------------|---|--------------------------|----------|
| 37 | Fri | 1-Apr-16 | All remaining income (received after the final paying-in previously made on 31 March 2015) up to the close of 31 March 2015 to be paid in to cash office (cards, cheques & cash): | Val Taylor | Jane Tucker Colin Winterbottom Stephanie Hibbert / Helen Cresswell Heather Yates | | |
| 38 | Fri | 1-Apr-16 | Income analysis sheets for Pool, TIC/Gallery to be passed to Val Taylor for period up to and including 31 March 2016 | Val Taylor | Colin Winterbottom (Pool) Stephanie Hibbert / Helen Cresswell (TIC and Gallery) | | |
| 39 | Fri | 1-Apr-16 | Request information from Ribble Valley Homes for VAT shelter arrangement | Andrew Cook | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-----|--------------------|---|---------------------|---|--------------------------|----------|
| 40 | Fri | 1-Apr-16 | Cash office to have processed any remaining balances on all bank statements up to 31 March 2016 | Val Taylor | Michelle West | | |
| 41 | Mon | 04-Apr-16 | Interest allocated | Trudy Holderness | | | |
| 42 | Mon | 04-Apr-16 | Completed Statement 1's & 2's up to & incl. 31 March 2016 to be passed to Val Taylor and thereafter on a daily basis | Val Taylor | Michelle West | | |
| 43 | Mon | 04-Apr-16 | Last date for receipt of completed and authorised stock sheets: • Stores • Paper • Canteen Stock • Civic Regalia | Trudy Holderness | Kay Plant/Sally Mason Helen Smith Helen Bolton Irene Williamson Olwen Heap | | |
| 44 | Mon | 04-Apr-16 | Last date for receipt of completed and authorised stock sheets : • Pool • Gallery/TIC | Amy Johnson | Colin Winterbottom | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|--|--------------------------|--|--------------------------|----------|
| 45 | Mon | 04-Apr-16 | Last date for receipt of completed and authorised stock sheets: • Pest Control | Andrew Cook | Karen Kenyon | | |
| 46 | Mon | 04-Apr-16 | Last date for receipt of Council Tax and Business Rates prints | Kay Plant/Sally Mason | Mark Edmondson | | |
| 47 | Mon | 04-Apr-16 | All sundry debtor control sheets for 2015/16 financial year to have been received in the Accounts Office | Karen Anderson | All staff | | |
| 48 | Tues | 05-Apr-16 | Last date for receipt of estimated debtor sheets | Andrew Cook | All staff | | |
| 49 | Weds | 06-Apr-16 | Last day for receipt of holiday and lieu time records from PAs | Andrew Cook | Irene Williamson Lynne Calver Colin Winterbottom Helen Smith | | |
| 50 | Thurs | 07-Apr-16 | Last day for entering old year invoices on Financials | Karen Anderson | All staff | | |
| 51 | Fri | 08-Apr-16 | Bank reconciliation to have been completed and authorised | Val Taylor | | | |
| 52 | Fri | 08-Apr-16 | Entry of year end cash journals | Val Taylor | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-----|--------------------|---|---|---------------------------|--------------------------|----------|
| 53 | Fri | 08-Apr-16 | Completion of all system reconciliations: • Council Tax • NNDR | Kay Plant/Sally Mason | | | |
| 54 | Fri | 08-Apr-16 | Last day for receipt of estimated creditor sheets | Andrew Cook | All staff | | |
| 55 | Fri | 08-Apr-16 | All suspense accounts to be cleared | Andrew Cook Trudy Holderness Amy Johnson | | | |
| 56 | Fri | 08-Apr-16 | Final deadline for non-returned Officer and Member Interests Forms | Andrew Cook | Julie Smith/Liz Rawson | | |
| 57 | Fri | 15-Apr-16 | General Stores to be finalised | Kay Plant/Sally Mason | Helen Smith | | |
| 58 | Fri | 15-Apr-16 | Capital accounts finished and journals entered | Lawson Oddie | Andrew Cook | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-----|--------------------|--|---------------------|-----------------|--------------------------|----------|
| 59 | Fri | 15-Apr-16 | Decision taken on assets to be added/written off | Lawson Oddie | | | |
| 60 | Fri | 15-Apr-16 | Receipt of IAS19 information from Lancashire County Council | Lawson Oddie | | | |
| 61 | Fri | 29-Apr-16 | Closedown collection fund for Council Tax and inform LCC, Fire and Police | Lawson Oddie | | | |
| 62 | Fri | 29-Apr-16 | Valuation Office notification to be actioned and also Depreciation processed | Trudy Holderness | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-----|--------------------|---|---------------------|-----------------|--------------------------|----------|
| 63 | Fri | 29-Apr-16 | Central establishment and other recharges to have been completed by: | Trudy Holderness | | | |
| 64 | Fri | 29-Apr-16 | Central establishment and other recharges to have been completed by: Depot Community Services Grounds Maintenance Vehicles and Plant Balances on WKSAD and VEHCL | Amy Johnson | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|---|--------------|-----------------|--------------------------|----------|
| 65 | Fri | 29-Apr-16 | Central establishment and other recharges to have been completed by: • Use of Market Buildings | Andrew Cook | | | |
| 66 | Fri | 29-Apr-16 | IAS19/FRS17 adjustment journals (as required) to be entered by | Lawson Oddie | | | |
| 67 | Mon | 02-May-16 | May Day | | | | |
| 68 | Thurs | 05-May-16 | Election Day | | | | |
| 69 | Fri | 13-May-16 | Possible deadline for NNDR3 | Jane Pearson | Mark Edmondson | | |
| 70 | Fri | 13-May-16 | Closedown collection fund for Business Rates and inform LCC and Fire | Lawson Oddie | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|------|--------------------|--|---------------------|--|--------------------------|----------|
| | | | Service committee accounts to be finished and general fund summary account complete: | | | | |
| 71 | Fri | 13-May-16 | Policy & Finance Development Services | Trudy Holderness | | | |
| | | | Community Services | Amy Johnson | | | |
| | | | Health & Housing | Andrew Cook | | | |
| 72 | Mon | 16-May-16 | Produce I&E A/C, Balance sheet | Lawson Oddie | | | |
| 73 | Fri | 27-May-16 | Produce notes to the accounts | Lawson Oddie | Andrew Cook Trudy Holderness Amy Johnson | | |
| 74 | Fri | 27-May-16 | Complete all other associated statements cash flow / Movement in Reserves Statement | Lawson Oddie | | | |
| 75 | Mon | 30-May-16 | Spring Bank Holiday | | | | |
| 76 | Tues | 31-May-16 | Complete Narrative Statement | Lawson Oddie | | | |
| 77 | Wed | 08-Jun-16 | Report Annual Governance Statement and Findings of Review to CMT | Salma Farooq | | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|---|-------------------|--------------------------|--------------------------|----------|
| 78 | Fri | 10-Jun-16 | Annual Governance Statement to Leader and CE for signing | Salma Farooq | | | |
| 79 | Fri | 10-Jun-16 | Statement of Accounts to be completed | Lawson Oddie | | | |
| 80 | Fri | 17-Jun-16 | Advertise accounts available for inspection on website from 20 June 2016 | Lawson Oddie | Kay Plant/Sally Mason | | |
| 81 | Mon | 20-Jun-16 | Distribution date for Accounts and Audit Committee and Director of Resources (CFO) sign accounts for true and fair view | Lawson Oddie | | | |
| 82 | Mon | 20-Jun-16 | Period of public inspection starts (30 consecutive working days from sign off by Director of resources) | Lawson Oddie | | | |
| 83 | Wed | 22-Jun-16 | Grant Thornton commence final accounts audit | Grant Thornton | | | |
| 84 | Thurs | 23-Jun-16 | EU Referendum | | | | |
| 85 | Wed | 29-Jun-16 | Accounts and Audit Committee meeting | Jane Pearson | Lawson Oddie | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-------|--------------------|---|-----------------------------------|--------------------------------|--------------------------|----------|
| 86 | Fri | 01-Jul-16 | Progress Meeting with Grant Thornton | Grant Thornton Lawson Oddie | | | |
| 87 | Fri | 08-Jul-16 | WGA Return to be completed by (Unaudited) | Andrew Cook | | | |
| 88 | Fri | 08-Jul-16 | Revenue Outturn Forms to be completed by | Andrew Cook | | | |
| 89 | Fri | 15-Jul-16 | Progress Meeting with Grant Thornton | Grant Thornton Lawson Oddie | | | |
| 90 | Wed | 27-Jul-16 | Clearance meeting with Grant Thornton | Jane Pearson Lawson Oddie | Grant Thornton | | |
| 91 | Wed | 03-Aug-16 | Complete Audit Findings Report adjustments and issue final Statement of Accounts to Grant Thornton | Lawson Oddie | Grant Thornton | | |
| 92 | Mon | 08-Aug-16 | Distribution Date for Accounts and Audit Committee | Lawson Oddie | Grant Thornton | | |
| 93 | Wed | 17-Aug-16 | Accounts and Audit Committee meeting to consider the audit Findings Report and approve amended Final Accounts | Jane Pearson | Lawson Oddie Grant Thornton | | |
| 94 | Thurs | 18-Aug-16 | Receipt of Accounts opinion from Grant Thornton | Lawson Oddie | Grant Thornton | | |
| 95 | Fri | 19-Aug-16 | Accounts to be published on website by | Lawson Oddie | Kay Plant/Sally Mason | | |

| No. | | Completion Date | Task | Lead Officer | Other Key Staff | Date Actually Done | Comments |
|-----|-----|--------------------|--|--------------|-----------------|--------------------------|----------|
| 96 | Mon | 29-Aug-16 | August Bank Holiday | | | | |
| 97 | Fri | 30-Sep-16 | Whole of Government Accounts return (audited) to be completed by | Andrew Cook | | | |