

RIBBLE VALLEY BOROUGH COUNCIL

REPORT TO COMMUNITY SERVICES COMMITTEE

Agenda Item No 12

meeting date: 10 JANUARY 2017
title: ORIGINAL REVENUE BUDGET 2017/18
submitted by: DIRECTOR OF RESOURCES
principal author: AMY JOHNSON

1 PURPOSE

- 1.1 To agree the draft revenue budget for 2017/18, for consideration at Special Policy and Finance Committee.

2 BACKGROUND - COUNCIL'S OVERALL FINANCIAL POSITION

- 2.1 In September we updated the Council's four year Budget Forecast which predicted budget gaps as follows: £265k in 2017/18, £719k in 2018/19, £921k in 2019/20.
- 2.2 In October this Council submitted an Efficiency Plan to the Government in order to secure a multi year finance settlement. We were notified on 16 November that we are now formally on the multi-year settlement and can expect to receive the allocations published as part of the 2016/17 local government finance settlement in 2017/18, 2018/19 and 2019/20.
- 2.3 On Thursday 15 December 2016 the provisional Local Government Finance Settlement was announced and confirmed these allocations.
- 2.4 It was also announced that there would be significant changes to the New Homes Bonus Scheme following the consultation earlier in the year. The main changes are:
- In 2017/18 allocations paid will reduce from 6 years to 5
 - In 2018/19 allocations paid will reduce from 6 years to 4
 - A new growth baseline of 0.4% has been set for 2017/18 below which the bonus will not be paid. The Government will announce each year what the growth baseline will be
 - From 2018/19 the Government will consider withholding New Homes Bonus from local authorities that are not planning effectively ie making positive decisions on planning applications and delivering housing growth. They will also consider withholding payments from homes built following an appeal.
- 2.5 For Ribble Valley the impact of these changes is that our in year New Homes Bonus allocation for 2017/18 will reduce from £510k to £384k a reduction of £126k, as a result of the new 0.4% growth baseline. In effect our taxbase had to increase by 102 new properties before we could receive any New Homes Bonus for 2017/18. Our total allocation for next year will now be £1.570k instead of £1.815k a reduction of £244k. We will face further reductions in 2018/19 when the number of years included in the grant reduces from 5 to 4.

- 2.6 The Government also set out the referendum criteria for 2017/18. This will allow a maximum increase in band d council tax for Ribble Valley of £5. In addition to a 2% increase in council tax they have also allowed upper tier councils a further 3% in each of the next two years to be spent on social care.
- 2.7 From 1 April 2016 we have been a member of the Lancashire Business Rate Pool which means that we will benefit from not having to pay a 50% levy on growth above our business rate baseline. We currently estimate that our retained levy will be around £400k. A reconfigured pool for Lancashire has been agreed by the Government for 2017/18.
- 2.8 The Budget Working Group and the Special Policy and Finance Committee meeting will have to consider the implication of these announcements in approving our budget for next year.

3 BUDGET WORKING GROUP GUIDANCE TO SERVICE COMMITTEES

- 3.1 The Budget Working Group considered the forecast position for 2017/18 and gave the following guidance to service committees.

Committees should consider their budgets carefully. Where possible savings be identified in the preparation of the detailed estimates and shown in the budget analysis reported to service committees.

4 BUDGET PROCESS

- 4.1 Presented to committee for decision in October were the proposed fees and charges for 2017/18. The consequential impact of these approved fees and charges have been incorporated in to the service budgets shown within this report.
- 4.2 Following a great deal of in-depth service analysis and meetings with regard to this committees budgets by the council's accountants, budget holders, heads of service and management team, a proposed draft budget is now presented to members. This budget is agreed as that which best reflects the services of this committee for the next financial year.
- 4.3 When all committees have approved their detailed estimates the overall position will be considered by Budget Working Group.
- 4.4 The Budget Working Group will then make recommendations in order to produce a balanced budget for consideration at the Special meeting of Policy and Finance Committee. The final budget report will then be presented to Full Council, at which point the Council Tax for 2017/18 will also be approved.

5 2017/18 DRAFT REVENUE BUDGET

- 5.1 As far as your budget is concerned, the estimates have been prepared on the current levels of service, and they allow for pay increases at 1.1% and increases at 1.5% for all other items.

5.2 Within this report the budget is shown in the same manner in which they are reviewed. Each costs centre within the report is shown individually. Behind each costs centre is a great deal more subjective level detailed budgets, but for the purposes of this report they are summarised in to the standard local government CIPFA Service Reporting Code of Practice basis.

- **Employee Related:** this group includes the cost of employees, both direct and indirect to the council.
- **Premises Related:** this group includes expenses directly related to the running of premises and land.
- **Transport Related:** this group includes all costs associated with the provision, hire or use of transport, including travelling allowances.
- **Supplies and Services:** this group includes all direct supplies and service expenses to the council.
- **Third Party Payments:** a third party payment is a payment to an external provider which is operating independently, in return for the provision of a service.
- **Transfer Payments:** this includes the cost of payments to individuals for which no goods or services are received in return by the local authority. A key item here would be the payment of housing benefits.
- **Support Services:** charges for services that support the provision of services to the public. At this council the main support service cost is the support from staff based at the council offices building and the building's associated cost.
- **Depreciation and Impairment:** this is the revenue impact of capital items shown in the service revenue accounts of the council.
- **Income:** this includes income from fees and charges, grants, donations and contributions. Also shown here is the associated 'income' to a support service from the redistribution of its costs to those providing services to the public

5.3 As you will see, the draft proposed budget for 2017/18 for each service area is also built up looking at a number of stages. The starting point is the base budget, being the Original Estimate for the current financial year. A summary of the various elements is given below.

- **Original Estimate 2016/17:** This represents the base budget for the council and assumes no change in service level from that set for the previous year's original estimate.
- **Savings:** Here any savings or additional income that is identified from past service experience or trends would be brought in to the budget to adjust the base budget.
- **Inflation at 1.1% Pay and 1.5% Other:** The budget forecast allows for inflation on pay at 1.1% and on all other items (with some exceptions such as grants) of 1.5%. This is where that general allowance for inflation is brought in to the individual budget areas.

- **Variation to Standard Budgeted Inflation %:** Inevitably, as we undertake detailed work on the budget it becomes evident that there are some items of income or spend that experience a greater or lower level of inflation. This is where we adjusted for those differing levels of inflation. An example is energy costs.
- **Unavoidable Changes to Service Costs:** This relates to changes to a service, for example where costs are demand driven. In past years items included under the new 'Savings' heading were also included here.
- **Support Services:** Any changes that relate to the recharging of support service costs are included in this column.
- **Capital:** Any changes relating to depreciation and impairment are included in this column
- **DRAFT Original Estimate 2017/18:** The final column is the total of all preceding columns and is constructed from the base budget and any necessary changes to the base that are needed. If approved this will then form the base budget in next year's budget process.

5.4 Detailed in the following section of the report are the individual budget areas under this committee. Shown are the movements from the 2016/17 Original Estimate, to the DRAFT Original Estimate for 2017/18. Comments are also provided on the main variances.

6 COMMITTEE SERVICE ESTIMATES

6.1 **Cost Centre and Description** ARTDV: Art Development

The arts development budget is used to develop cultural activity across the borough and is used to match fund larger projects in partnerships. This budget enables Ribbles Valley to participate in county and regional schemes.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Employee Related Expenditure | 13,510 | | 150 | 230 | | | | 13,890 |
| Transport Related Expenditure | 160 | | 0 | | | | | 160 |
| Supplies & Services | 9,740 | | 150 | | -4,830 | | | 5,060 |
| Transfer Payments | 0 | | 0 | | 4,830 | | | 4,830 |
| Support Services | 9,260 | | 0 | | | -290 | | 8,970 |
| Total Expenditure | 32,670 | 0 | 300 | 230 | 0 | -290 | 0 | 32,910 |
| Net Expenditure | 32,670 | 0 | 300 | 230 | 0 | -290 | 0 | 32,910 |

ARTDV: Art Development

Commentary on Substantial Budget Changes

Supplies & Services

Part of the budget for Promotional Activities (£4,830 shown under Supplies and Services) has been moved to 'Grants', shown under Transfer Payments to fund Arts Development Grants which are brought to this committee for approval.

6.2 **Cost Centre and Description** BUSSH: Bus Shelters

The Council maintains 85 bus shelters throughout the borough with a view to encouraging the use of the public transport system. The budget does not allow for new or replacement shelters, only basic maintenance of the existing stock.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|---------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 7,490 | | 110 | | | | | 7,600 |
| Supplies & Services | 5,350 | -2,350 | 50 | | | | | 3,050 |
| Support Services | 10,380 | | 0 | | | -2,390 | | 7,990 |
| Total Expenditure | 23,220 | -2,350 | 160 | 0 | 0 | -2,390 | 0 | 18,640 |
| Net Expenditure | 23,220 | -2,350 | 160 | 0 | 0 | -2,390 | 0 | 18,640 |

BUSSH: Bus Shelters

Commentary on Substantial Budget Changes

Supplies & Services

Reduction in the budget for Purchase of Equipment and Materials based upon previous expenditure. Bus shelters are repaired where possible rather than replaced.

Support Services

Reduced recharge from Community Services due to a reassessment of time spent on bus shelters.

6.3 **Cost Centre and Description** CARVN: Caravan Site

The Caravan and Camping Club manage the caravan site on a 25-year fully repairing lease. The Council receives a guaranteed minimum income from the operator annually and has a consultative role to play in its overall running.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Customer & Client Receipts | -8,010 | | -120 | | | | | -8,130 |
| Total Income | -8,010 | 0 | -120 | 0 | 0 | 0 | 0 | -8,130 |

6.4 **Cost Centre and Description** CCTEL: Closed Circuit Television

The Council manages and maintains the Clitheroe and Whalley Town Centre CCTV system.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 7,920 | | 120 | | -240 | | | 7,800 |
| Supplies & Services | 14,750 | | 220 | | | | | 14,970 |
| Third Party Payments | 84,310 | | 1,260 | | 2,330 | | | 87,900 |
| Support Services | 27,650 | | 0 | | | 2,160 | | 29,810 |
| Depreciation and Impairment | 4,310 | | 0 | | | | | 4,310 |
| Total Expenditure | 138,940 | 0 | 1,600 | 0 | 2,090 | 2,160 | 0 | 144,790 |
| Departmental Recharges | -22,780 | | 0 | | -960 | | | -23,740 |
| Total Income | -22,780 | 0 | 0 | 0 | -960 | 0 | 0 | -23,740 |
| Net Expenditure | 116,160 | 0 | 1,600 | 0 | 1,130 | 2,160 | 0 | 121,050 |

CCTEL: Closed Circuit Television

Commentary on Substantial Budget Changes

Third Party Payments

A new contract for the provision of CCTV monitoring commenced 1st December 2016 following a tender exercise. This resulted in an increase to the cost of the service.

Support Services

Increased recharge from Community Services due to a reassessment of time spent on CCTV services.

6.5 **Cost Centre and Description** COMMD: Community Services Department

All costs are recharged to services based upon records of time spent on those services by individual members of staff. The following is an analysis of the department's budget.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 1,118,120 | -2,840 | 12,380 | 23,970 | 150 | | | 1,151,780 |
| Premises Related Expenditure | 1,080 | | 10 | | -40 | | | 1,050 |
| Transport Related Expenditure | 34,630 | -3,000 | 480 | | -1,830 | | | 30,280 |
| Supplies & Services | 41,810 | -4,860 | 550 | | -230 | | | 37,270 |
| Support Services | 316,820 | | 0 | | | -17,950 | | 298,870 |
| Total Expenditure | 1,512,460 | -10,700 | 13,420 | 23,970 | -1,950 | -17,950 | 0 | 1,519,250 |
| Customer & Client Receipts | -620 | | -10 | | | | | -630 |
| Departmental Recharges | -1,511,840 | | 0 | | | -6,780 | | -1,518,620 |
| Total Income | -1,512,460 | 0 | -10 | 0 | 0 | -6,780 | 0 | -1,519,250 |
| Net Expenditure | 0 | -10,700 | 13,410 | 23,970 | -1,950 | -24,730 | 0 | 0 |

COMMD: Community Services Department

Commentary on Substantial Budget Changes

Employee Related Expenditure

Increased salary costs, mainly due to an increase in the employer superannuation rate payable from 14% to 16.5%. Offset in part by reduced recruitment advertising costs.

Transport Related Expenditure

Reduced estimated expenditure on transport costs due to lower mileage expenditure claims.

Supplies & Services

Reduced estimated expenditure on postage costs based upon previous years expenditure plus a reduction in the share of Microsoft licencing costs recharged to the service

Support Services

Reduced support service recharges, mainly from Council Offices, IT Services, Revenue Services and the Contact Centre due to a reassessment of time allocations within those service areas.

Departmental Recharges

Increased recharges to other departments due to an increased estimated expenditure within Community Services, as detailed above.

6.6 **Cost Centre and Description** CPADM: Car Parks

The Council maintains numerous public car parks throughout the borough of which 16 are chargeable. Car parking charges are operated in Longridge, Clitheroe, Slaidburn, Ribchester, Sabden and Chipping.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------|---------------------------|---------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Employee Related Expenditure | 48,790 | | 550 | -150 | 0 | | | 49,190 |
| Premises Related Expenditure | 105,790 | -1,300 | 1,500 | 690 | -1,140 | | | 105,540 |
| Transport Related Expenditure | 6,430 | | 100 | | 410 | | | 6,940 |
| Supplies & Services | 21,810 | | 340 | | -280 | | | 21,870 |
| Third Party Payments | 4,680 | | 70 | | | | | 4,750 |
| Support Services | 237,900 | | 0 | | | 5,770 | | 243,670 |
| Depreciation and Impairment | 6,950 | | 0 | | | | | 6,950 |
| Total Expenditure | 432,350 | -1,300 | 2,560 | 540 | -1,010 | 5,770 | 0 | 438,910 |
| Customer & Client Receipts | -380,070 | | -5,680 | -7,980 | -1,330 | | | -395,060 |
| Miscellaneous Recharges | -164,540 | | 0 | | -3,600 | | | -168,140 |
| Total Income | -544,610 | 0 | -5,680 | -7,980 | -4,930 | 0 | 0 | -563,200 |
| Net Expenditure | -112,260 | -1,300 | -3,120 | -7,440 | -5,940 | 5,770 | 0 | -124,290 |

CPADM: Car Parks

Commentary on Substantial Budget Changes

Support Services

Expenditure coded to Car Parks Administration is recharged to each individual car park. These recharges are shown within support services. The opposite entry showing the recharges coming in to Car Parks Administration are shown within Miscellaneous Recharges.

Customer & Client Receipts

A proposed increase to car park fees and charges has resulted in an increase in estimated income to be generated.

6.7 **Cost Centre and Description** CPVEH: Car Parks Vehicles

We have two vehicles used for monitoring the council's car parks. The cost of these vehicles is recharged to Car Parks Budget in section 6.6

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Transport Related Expenditure | 6,430 | | 120 | -30 | 420 | | | 6,940 |
| Total Expenditure | 6,430 | 0 | 120 | -30 | 420 | 0 | 0 | 6,940 |
| Miscellaneous Recharges | -6,430 | | 0 | | -510 | | | -6,940 |
| Total Income | -6,430 | 0 | 0 | 0 | -510 | 0 | 0 | -6,940 |
| Net Expenditure | 0 | 0 | 120 | -30 | -90 | 0 | 0 | 0 |

6.8 **Cost Centre and Description** CRIME: Crime and Disorder

This covers the Borough Council's contribution to the work of the Ribble Valley Community Safety Partnership, includes officer support, promotional activities and financial support of police community support officers.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Supplies & Services | 19,040 | | 280 | | | | | 19,320 |
| Transfer Payments | 22,780 | | 0 | | | | | 22,780 |
| Support Services | 23,980 | | 0 | | | -14,060 | | 9,920 |
| Total Expenditure | 65,800 | 0 | 280 | 0 | 0 | -14,060 | 0 | 52,020 |
| Net Expenditure | 65,800 | 0 | 280 | 0 | 0 | -14,060 | 0 | 52,020 |
| Associated Movement in Earmarked Reserves | -13,320 | | | | -200 | | | -13,520 |
| Net After Earmarked Reserves | 52,480 | 0 | 280 | 0 | -200 | -14,060 | 0 | 38,500 |

CRIME: Crime and Disorder

Commentary on Substantial Budget Changes

Support Services

Reduced recharge from Chief Executives due to a reassessment of time allocations.

6.9 **Cost Centre and Description** CULTG: Culture Grants

Grant aid is given to assist talented young persons with the costs associated with their particular cultural activity.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Transfer Payments | 4,200 | | 0 | | | | | 4,200 |
| Support Services | 2,230 | | 0 | | | 470 | | 2,700 |
| Total Expenditure | 6,430 | 0 | 0 | 0 | 0 | 470 | 0 | 6,900 |
| Net Expenditure | 6,430 | 0 | 0 | 0 | 0 | 470 | 0 | 6,900 |

6.10 **Cost Centre and Description** CULVT: Culverts & Water Courses

Responsibility arising out of the Floods and Water Management Act 2010 to 'liaise and cooperate' with the lead Local Flood Authority (Lancashire County Council) for the area.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Premises Related Expenditure | 2,960 | | 40 | | | | | 3,000 |
| Supplies & Services | 5,500 | | 80 | | | | | 5,580 |
| Support Services | 8,690 | | 0 | | | -10 | | 8,680 |
| Total Expenditure | 17,150 | 0 | 120 | 0 | 0 | -10 | 0 | 17,260 |
| Net Expenditure | 17,150 | 0 | 120 | 0 | 0 | -10 | 0 | 17,260 |

6.11 **Cost Centre and Description** DRAIN: Private Drains

The Council provides a service to clear private blocked drains and a charge is made for this service. The charges contribute towards the direct costs of staff carrying out the clearance and the management and administration of the process.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|--------------------------------------|----------------|---|---|---|-----------------------------|----------------|--|
| Premises Related Expenditure | 1,100 | | 20 | | | | | 1,120 |
| Supplies & Services | 170 | | 0 | | | | | 170 |
| Support Services | 1,540 | | 0 | | | 40 | | 1,580 |
| Total Expenditure | 2,810 | 0 | 20 | 0 | 0 | 40 | 0 | 2,870 |
| Customer & Client Receipts | -1,480 | | -20 | | | | | -1,500 |
| Total Income | -1,480 | 0 | -20 | 0 | 0 | 0 | 0 | -1,500 |
| Net Expenditure | 1,330 | 0 | 0 | 0 | 0 | 40 | 0 | 1,370 |

6.12 **Cost Centre and Description** EALLW: Edisford All Weather Pitch

This is a high quality facility for which there is great demand in terms of tennis and football training during the evenings. The introduction of netball to the programme is evidence of its multi-use potential. A new 3G Artificial Pitch was installed in 2015.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|--------------|---------------------------------|
| Premises Related Expenditure | 9,520 | | 150 | | -2,070 | | | 7,600 |
| Supplies & Services | 760 | | 10 | | | | | 770 |
| Support Services | 13,180 | | 0 | | -20 | 2,140 | | 15,300 |
| Depreciation and Impairment | 24,310 | | 0 | | | | 1,720 | 26,030 |
| Total Expenditure | 47,770 | 0 | 160 | 0 | -2,090 | 2,140 | 1,720 | 49,700 |
| Customer & Client Receipts | -25,820 | | -380 | | -4,480 | | | -30,680 |
| Total Income | -25,820 | 0 | -380 | 0 | -4,480 | 0 | 0 | -30,680 |
| Net Expenditure | 21,950 | 0 | -220 | 0 | -6,570 | 2,140 | 1,720 | 19,020 |

EALLW: Edisford All Weather Pitch

Commentary on Substantial Budget Changes

Premises Related Expenditure

Reduced recharge from Grounds Maintenance due to estimated time to be spent maintaining the All Weather Pitch.

Support Services

Increased recharge from Community Services due to a reassessment of time allocations.

Customer & Client Receipts

Increased estimated income from the hire of the All Weather Pitches based upon previous years income and usage.

6.13 **Cost Centre and Description** EDPIC: Edisford Picnic Area

This budget head relates to the maintenance of the Edisford picnic area, income from the mobile catering units and also fees received from our share of the model railway income.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Premises Related Expenditure | 3,200 | | 50 | | -1,360 | | | 1,890 |
| Support Services | 820 | | 0 | | | | | 820 |
| Total Expenditure | 4,020 | 0 | 50 | 0 | -1,360 | 0 | 0 | 2,710 |
| Customer & Client Receipts | -12,900 | | -190 | | | | | -13,090 |
| Total Income | -12,900 | 0 | -190 | 0 | 0 | 0 | 0 | -13,090 |
| Net Expenditure | -8,880 | 0 | -140 | 0 | -1,360 | 0 | 0 | -10,380 |

6.14 **Cost Centre and Description** EVEHA: Works Administration Vehicles

We have a range of vehicles in order to help staff carry out a range of maintenance and repair works for the council. The cost of these vehicles is mainly recharged to Works Administration at section 6.47.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------------------|---------------------------|------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Transport Related Expenditure | 30,860 | -60 | 450 | -2,880 | -7,230 | | | 21,140 |
| Total Expenditure | 30,860 | -60 | 450 | -2,880 | -7,230 | 0 | 0 | 21,140 |
| Miscellaneous Recharges | -30,860 | | 0 | | 9,720 | | | -21,140 |
| Total Income | -30,860 | 0 | 0 | 0 | 9,720 | 0 | 0 | -21,140 |
| Net Expenditure | 0 | -60 | 450 | -2,880 | 2,490 | 0 | 0 | 0 |

EVEHA: Works Administration Vehicles

Commentary on Substantial Budget Changes

Transport Related Expenditure

A fall in diesel costs plus a review of estimated mileage has resulted in lower estimated transport expenditure.

Miscellaneous Recharges

Expenditure on works administration vehicles is recharged to Works Administration (see section 6.47). The recharge has reduced due to lower estimated expenditure on the vehicles.

6.15 **Cost Centre and Description** EXREF: Exercise Referral Scheme

Exercise referral was previously funded by LCC, however has been replaced by the Up and Active contract. Exercise referral now covers activities such as tai chi and working in community facilities around the borough as either stand alone classes or with local groups to help provide opportunities for people who may not be eligible for help under the new Up and Active contract.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 44,790 | | 500 | 1,070 | -340 | | | 46,020 |
| Premises Related Expenditure | 3,220 | | 50 | | 2,000 | | | 5,270 |
| Transport Related Expenditure | 1,220 | | 20 | | -860 | | | 380 |
| Supplies & Services | 1,980 | | 30 | | -270 | | | 1,740 |
| Support Services | 18,660 | | 0 | | | -11,260 | | 7,400 |
| Total Expenditure | 69,870 | 0 | 600 | 1,070 | 530 | -11,260 | 0 | 60,810 |
| Customer & Client Receipts | -1,870 | | -30 | | -2,990 | | | -4,890 |
| Miscellaneous Recharges | 0 | | 0 | | -28,950 | | | -28,950 |
| Total Income | -1,870 | 0 | -30 | 0 | -31,940 | 0 | 0 | -33,840 |
| Net Expenditure | 68,000 | 0 | 570 | 1,070 | -31,410 | -11,260 | 0 | 26,970 |

EXREF: Exercise Referral Scheme

Commentary on Substantial Budget Changes

Premises Related Expenditure

Increased estimated expenditure on the rent of buildings for holding exercise classes, offset in full by increased estimated income from attendants at the classes.

Support Services

Reduced support services recharges, in particular from Community Services, Financial Services and Organisation and Member Development Services due to a portion of these recharges now being charged to the 'Up and Active' service.

Miscellaneous Recharges

Recharge to the 'Up and Active' service for time spent by those employed on a permanent basis by the Council on the 'Up and Active' service.

6.16 **Cost Centre and Description** GMVEH: Grounds Maintenance Vehicles

We have a range of vehicles, mowers and plant in order to help staff maintain the council's parks, play areas, sports pitches and other public open spaces. The cost of these vehicles is recharged to the Grounds Maintenance Budget 6.25.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|---------------|---------------------------------|
| Transport Related Expenditure | 85,590 | | 1,290 | 20 | -5,920 | | 11,950 | 92,930 |
| Depreciation and Impairment | 17,940 | | 0 | | | | -80 | 17,860 |
| Total Expenditure | 103,530 | 0 | 1,290 | 20 | -5,920 | 0 | 11,870 | 110,790 |
| Miscellaneous Recharges | -103,530 | | 0 | | -7,260 | | | -110,790 |
| Total Income | -103,530 | 0 | 0 | 0 | -7,260 | 0 | 0 | -110,790 |
| Net Expenditure | 0 | 0 | 1,290 | 20 | -13,180 | 0 | 11,870 | 0 |

GMVEH: Grounds Maintenance Vehicles

Commentary on Substantial Budget Changes

Transport Related Expenditure

Reduced estimated expenditure on vehicle repairs and maintenance based upon previous years expenditure offset in full by an increase in depreciation charge due to the purchase of 2 new vehicles as approved in the 2016/17 Capital Programme.

Miscellaneous Recharges

Increased recharge to Grounds Maintenance (PKADM) to reflect the increased vehicle costs.

6.17 **Cost Centre and Description** GRSRC: Grants & Subscriptions - Community

This committee supports a number of organisations that demonstrate the furtherance of committee's objectives by way of direct grant aid or by subscribing to such organisations.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Supplies & Services | 300 | | 0 | | | | | 300 |
| Support Services | 2,380 | | 0 | | | 10 | | 2,390 |
| Total Expenditure | 2,680 | 0 | 0 | 0 | 0 | 10 | 0 | 2,690 |
| Net Expenditure | 2,680 | 0 | 0 | 0 | 0 | 10 | 0 | 2,690 |

6.18 **Cost Centre and Description** HWREP: Highway Repairs

From time to time, depending on circumstances and where it is in the public interest, minor emergency repair works are carried out on unadopted streets and footpaths.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|---------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 540 | | 10 | | | | | 550 |
| Supplies & Services | 1,100 | -1,100 | 0 | | | | | 0 |
| Support Services | 27,400 | | 0 | | | -3,220 | | 24,180 |
| Depreciation and Impairment | 930 | | 0 | | | | | 930 |
| Total Expenditure | 29,970 | -1,100 | 10 | 0 | 0 | -3,220 | 0 | 25,660 |
| Net Expenditure | 29,970 | -1,100 | 10 | 0 | 0 | -3,220 | 0 | 25,660 |

HWREP: Highway Repairs

Commentary on Substantial Budget Changes

Support Services

Reduced recharge from Community Services due to a reassessment of time allocations.

6.19 **Cost Centre and Description** LDEPO: Longridge Depot

The council retains a small operational base at a depot in Longridge, primarily in relation to our grounds maintenance services carried out in the western fringe of the borough.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|-------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 8,830 | -760 | 120 | 100 | -550 | | | 7,740 |
| Supplies & Services | 130 | | 0 | | | | | 130 |
| Support Services | 4,020 | | 0 | | | -3,010 | | 1,010 |
| Depreciation and Impairment | 2,320 | | 0 | | | 80 | | 2,400 |
| Total Expenditure | 15,300 | -760 | 120 | 100 | -550 | -2,930 | 0 | 11,280 |
| Miscellaneous Recharges | -15,300 | | 0 | | 4,020 | | | -11,280 |
| Total Income | -15,300 | 0 | 0 | 0 | 4,020 | 0 | 0 | -11,280 |
| Net Expenditure | 0 | -760 | 120 | 100 | 3,470 | -2,930 | 0 | 0 |

LDEPO: Longridge Depot

Commentary on Substantial Budget Changes

Support Services

Reduced recharge from Organisation and Member Development Services due to a reassessment of time allocations.

Miscellaneous Recharges

Reduced recharge to Grounds Maintenance due to a reduction in estimated expenditure in this service area.

6.20 **Cost Centre and Description** LITTR: Litter Bins

Litter bins are provided throughout the area and are emptied by the refuse collection service and the street cleansing operatives. The Council has a duty to keep the streets and land open to the public free of litter and refuse, and the provision of litter bins aids that process. The budget allows the existing stock to be maintained but with little scope for expansion.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|---------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 3,390 | | 50 | | | | | 3,440 |
| Supplies & Services | 5,820 | -1,820 | 60 | | | | | 4,060 |
| Support Services | 10,790 | | 0 | | | 3,430 | | 14,220 |
| Total Expenditure | 20,000 | -1,820 | 110 | 0 | 0 | 3,430 | 0 | 21,720 |
| Net Expenditure | 20,000 | -1,820 | 110 | 0 | 0 | 3,430 | 0 | 21,720 |

LITTR: Litter Bins

Commentary on Substantial Budget Changes

Support Services

Increased recharge from Community Services due to a reassessment of time allocations.

6.21 **Cost Centre and Description** MCAFE: Museum Cafe

The Museum Café is operated by a contractor, who pays the Council an annual fee and a share of the turnover. The café forms part of the overall heritage offer at Clitheroe Castle Museum. The current contract commenced 01/04/16.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Premises Related Expenditure | 7,860 | | 120 | | -1,140 | | | 6,840 |
| Supplies & Services | 210 | | 0 | | | | | 210 |
| Support Services | 6,280 | | 0 | | | -610 | | 5,670 |
| Depreciation and Impairment | 13,430 | | 0 | | | | 1,710 | 15,140 |
| Total Expenditure | 27,780 | 0 | 120 | 0 | -1,140 | -610 | 1,710 | 27,860 |
| Customer & Client Receipts | -8,590 | | -130 | | | | | -8,720 |
| Total Income | -8,590 | 0 | -130 | 0 | 0 | 0 | 0 | -8,720 |
| Net Expenditure | 19,190 | 0 | -10 | 0 | -1,140 | -610 | 1,710 | 19,140 |

6.22 **Cost Centre and Description** MUSEM: Castle Museum

The Castle Museum is operated on behalf of the Council by Lancashire Museums Service, and is the Borough's prime heritage attraction.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|---------------|--------------------------------------|--|--------------------------------------|------------------|--------------|---------------------------------|
| Premises Related Expenditure | 64,640 | | 960 | -70 | 12,010 | | | 77,540 |
| Supplies & Services | 2,420 | -1,010 | 20 | | | | | 1,430 |
| Third Party Payments | 143,890 | | 2,160 | | -3,280 | | | 142,770 |
| Support Services | 22,150 | | 0 | | | -1,530 | | 20,620 |
| Depreciation and Impairment | 66,810 | | 0 | | | | 5,570 | 72,380 |
| Total Expenditure | 299,910 | -1,010 | 3,140 | -70 | 8,730 | -1,530 | 5,570 | 314,740 |
| Customer & Client Receipts | -45,610 | | -690 | | | | | -46,300 |
| Miscellaneous Recharges | -7,020 | | 0 | | 1,030 | | | -5,990 |
| Total Income | -52,630 | 0 | -690 | 0 | 1,030 | 0 | 0 | -52,290 |
| Net Expenditure | 247,280 | -1,010 | 2,450 | -70 | 9,760 | -1,530 | 5,570 | 262,450 |

MUSEM: Castle Museum

Commentary on Substantial Budget Changes

Premises Related Expenditure

Increase in Non Domestic Rates payable due to a change in the rateable value.

Depreciation and Impairment

Increased depreciation charge due to a revaluation of assets.

6.23 **Cost Centre and Description** PAPER: Waste Paper and Card Collection

The Council's waste paper collection service provides households with the collection of all clean paper and cardboard.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Employee Related Expenditure | 100,730 | | 1,110 | -1,670 | -970 | | | 99,200 |
| Transport Related Expenditure | 102,400 | | 1,540 | | -1,300 | | | 102,640 |
| Supplies & Services | 101,470 | | 1,530 | | 6,870 | | | 109,870 |
| Support Services | 28,670 | | 0 | | | -710 | | 27,960 |
| Depreciation and Impairment | 4,800 | | 0 | | | | | 4,800 |
| Total Expenditure | 338,070 | 0 | 4,180 | -1,670 | 4,600 | -710 | 0 | 344,470 |
| Other Grants and Contributions | -105,320 | | 0 | | | | | -105,320 |
| Customer & Client Receipts | -107,150 | | -1,610 | | | | | -108,760 |
| Total Income | -212,470 | 0 | -1,610 | 0 | 0 | 0 | 0 | -214,080 |
| Net Expenditure | 125,600 | 0 | 2,570 | -1,670 | 4,600 | -710 | 0 | 130,390 |

PAPER: Waste Paper and Card Collection

Commentary on Substantial Budget Changes

Supplies & Services

Increased estimated cost sharing penalty charge based upon the estimated income to be received from the sale of paper and in order to align the penalty charge with income received.

6.24 **Cost Centre and Description** PCADM: Public Conveniences

Provision and support of 15 Public Toilets within the borough. A rationalisation of the public toilets was carried out in 2012, reducing the number of toilets from 24 to the current 15, which has helped to reduce costs within the service provision. The Ribble Valley community toilet scheme now operates alongside the council's direct provision of public toilets, to which approximately 40 venues have signed up.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 4,880 | -70 | 50 | 1,130 | | | | 5,990 |
| Premises Related Expenditure | 123,230 | | 1,830 | -13,220 | -1,470 | | | 110,370 |
| Supplies & Services | 5,470 | | 60 | | 100 | | | 5,630 |
| Support Services | 153,940 | | 0 | | | -3,050 | | 150,890 |
| Depreciation and Impairment | 36,220 | | 0 | | | | 3,240 | 39,460 |
| Total Expenditure | 323,740 | -70 | 1,940 | -12,090 | -1,370 | -3,050 | 3,240 | 312,340 |
| Customer & Client Receipts | -220 | | 0 | | -40 | | | -260 |
| Oncosts Recovered | -9,330 | | 0 | | | | | -9,330 |
| Miscellaneous Recharges | -130,840 | | 0 | | 5,520 | | | -125,320 |
| Total Income | -140,390 | 0 | 0 | 0 | 5,480 | 0 | 0 | -134,910 |
| Net Expenditure | 183,350 | -70 | 1,940 | -12,090 | 4,110 | -3,050 | 3,240 | 177,430 |

PCADM: Public Conveniences

Commentary on Substantial Budget Changes

Premises Related Expenditure

Reduction in estimated cleaning costs based upon contracted cleaning hours to be worked.

Support Services

Increased recharge from Community Services offset in part by a reduced recharge from Legal Services due to a reassessment of time allocations within those service areas. Expenditure on Public Conveniences Administration is recharged out to individual toilets. The movement on support services are these recharges which are offset by 'Miscellaneous Recharges' showing the charges to the individual toilets.

Depreciation and Impairment

Increase in depreciation charge following a revaluation of assets.

6.25 **Cost Centre and Description** PLANT: Plant

We have a number of items of plant and equipment to help staff provide essential council services

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------|---------------------------|---------------|--------------------------------------|--|--------------------------------------|------------------|---------------|---------------------------------|
| Transport Related Expenditure | 16,270 | -3,180 | 240 | | 1,940 | | | 15,270 |
| Depreciation and Impairment | 9,380 | | 0 | | | | -9,380 | 0 |
| Total Expenditure | 25,650 | -3,180 | 240 | 0 | 1,940 | 0 | -9,380 | 15,270 |
| Miscellaneous Recharges | -25,650 | 3,180 | 0 | -240 | -1,940 | | 9,380 | -15,270 |
| Total Income | -25,650 | 3,180 | 0 | -240 | -1,940 | 0 | 9,380 | -15,270 |
| Net Expenditure | 0 | 0 | 240 | -240 | 0 | 0 | 0 | 0 |

PLANT: Plant

Commentary on Substantial Budget Changes

Transport Related Expenditure

The budget for tyres for the waste loader shovel has been reduced to reflect the annual cost of replacement.

Depreciation and Impairment

Depreciation for the waste loader shovel is now charged to the Transfer Station

6.26 **Cost Centre and Description** PKADM: Grounds Maintenance

The grounds maintenance service encompasses a wide range of operations on parks and open spaces, including trees and woodlands, play areas, sports pitches, cemeteries, hard and soft landscaping and the provision of floral decorations in public council buildings.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 230,180 | -3,250 | 2,570 | 3,520 | | | | 233,020 |
| Premises Related Expenditure | 45,370 | | 670 | 10 | -230 | | | 45,820 |
| Transport Related Expenditure | 104,690 | | 0 | | | | 6,100 | 110,790 |
| Supplies & Services | 20,390 | | 310 | | -1,550 | | | 19,150 |
| Support Services | 64,690 | | 0 | | | -2,300 | | 62,390 |
| Total Expenditure | 465,320 | -3,250 | 3,550 | 3,530 | -1,780 | -2,300 | 6,100 | 471,170 |
| Other Grants and Contributions | -9,640 | | 0 | | -3,160 | | | -12,800 |
| Oncosts Recovered | -455,680 | | 0 | | -1,000 | | | -458,370 |
| Total Income | -465,320 | 0 | 0 | 0 | -4,160 | 0 | 0 | -471,170 |
| Net Expenditure | 0 | -3,250 | 3,550 | 3,530 | -5,940 | -2,300 | 6,100 | 0 |

PKADM: Grounds Maintenance

Commentary on Substantial Budget Changes

Employee Related Expenditure

Reduced employee expenditure due to the removal of the budget for Agency Staff as Agency Staff are not used. Offset by increased superannuation charges due to an increase in the employers rate payable from 14% to 16.5%.

Transport Related Expenditure

Increased recharge from Grounds Maintenance Vehicles (GMVEH) due to an increase in costs (see section 6.16)

Support Services

Reduced support service recharges, mainly from Community Services, Financial Services and Organisation and Member Development due to a reassessment of time allocations.

Other Grants and Contributions

Increased estimated income from rechargeable works.

6.27 **Cost Centre and Description** PLATG: Platform Gallery and Visitor Information

The Platform Gallery specialises in contemporary craft exhibitions and has gained a reputation within the region for its excellence in this field. There is a retail space that provides an outlet for a range of local artists and makers. There is also an education space that is used for workshops and arts activities, and in the recently refurbished visitor information centre all the latest information is available about local events, while visitors can book tickets and accommodation, and buy maps, books and souvenirs.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------|---------------------------|-------------|--------------------------------------|--|--------------------------------------|------------------|-----------|---------------------------------|
| Employee Related Expenditure | 72,510 | | 800 | 1,770 | 590 | | | 75,670 |
| Premises Related Expenditure | 16,630 | -320 | 240 | -220 | -1,020 | | | 15,310 |
| Transport Related Expenditure | 40 | | 0 | | | | | 40 |
| Supplies & Services | 25,050 | | 370 | | -220 | | | 25,200 |
| Support Services | 51,360 | | 0 | | | 1,150 | | 52,510 |
| Depreciation and Impairment | 3,240 | | 0 | | | | 70 | 3,310 |
| Total Expenditure | 168,830 | -320 | 1,410 | 1,550 | -650 | 1,150 | 70 | 172,040 |
| Customer & Client Receipts | -39,320 | | -580 | | | | | -39,900 |
| Total Income | -39,320 | 0 | -580 | 0 | 0 | 0 | 0 | -39,900 |
| Net Expenditure | 129,510 | -320 | 830 | 1,550 | -650 | 1,150 | 70 | 132,140 |

PLATG: Platform Gallery and Visitor Information

Commentary on Substantial Budget Changes

Employee Related Expenditure

Increased employer superannuation payments due to an increase in the rate payable from 14% to 16.5% plus an increase in estimated national insurance payments due to a recalculation based upon overtime and enhanced rates payable.

6.28 **Cost Centre and Description** RCOLL: Refuse Collection

The collection of household waste is a statutory requirement placed on the Council. The overall service provided includes the collection of green waste for recycling into compost, a commercial waste collection service for shops, offices and other businesses in the borough and the emptying of litter bins, as well as the collection of domestic refuse from all properties in the borough and also the collection of dry mixed recyclables.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 725,440 | | 8,030 | -19,140 | 150 | | | 714,480 |
| Premises Related Expenditure | 40,200 | | 600 | -20 | 3,860 | | | 44,640 |
| Transport Related Expenditure | 512,250 | -60 | 7,680 | | -12,800 | | | 507,070 |
| Supplies & Services | 39,810 | | 610 | | -1,260 | | | 39,160 |
| Third Party Payments | 640 | | 10 | | | | | 650 |
| Support Services | 135,510 | | 0 | | | -10,000 | | 125,510 |
| Depreciation and Impairment | 108,260 | | 0 | | | | | 108,260 |
| Total Expenditure | 1,562,110 | -60 | 16,930 | -19,160 | -10,050 | -10,000 | 0 | 1,539,770 |
| Other Grants and Contributions | -326,580 | | 0 | | | | | -326,580 |
| Customer & Client Receipts | -32,700 | | -500 | | 3,410 | | | -29,790 |
| Miscellaneous Recharges | -76,160 | | 0 | | -17,250 | | | -93,410 |
| Total Income | -435,440 | 0 | -500 | 0 | -13,840 | 0 | 0 | -449,780 |
| Net Expenditure | 1,126,670 | -60 | 16,430 | -19,160 | -23,890 | -10,000 | 0 | 1,089,990 |

RCOLL: Refuse Collection

Commentary on Substantial Budget Changes

Employee Related Expenditure

Increase in loaders wages due to salary increment increases plus an increase in employers superannuation payable due to an increase in the rate from 14% to 16.5%. Offset by a decrease in drivers wages due to a reduction of 1 driver from the Establishment List.

Premises Related Expenditure

Higher recharge from Salthill Depot due to increased estimated expenditure within that service area.

Transport Related Expenditure

Lower recharge from refuse collection vehicles (RCVEH) - see section 6.29. This is mainly due to lower estimated expenditure on diesel.

Support Services

Lower support service costs, mainly from Community Services and Organisation and Member Development Services due to a reassessment of time allocations within those service areas.

Customer & Client Receipts

Reduced estimated income from the sale of scrap bins offset in part by increased estimated income from the bin hire scheme due to increased demand for the scheme.

Miscellaneous Recharges

Higher recharge to trade refuse due to increased tonnages collected.

6.29 **Cost Centre and Description** RCVEH: Refuse Collection Vehicles

We have a fleet of split bodied refuse collection and recycling vehicles in order to carry out the statutory service. The cost of these vehicles is recharged to Refuse Collection Budget 6.28.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|-------------|---------------------------------|
| Transport Related Expenditure | 417,110 | | 6,250 | -12,600 | 1,740 | | | 412,500 |
| Depreciation and Impairment | 196,440 | | 0 | | | | -290 | 196,150 |
| Total Expenditure | 613,550 | 0 | 6,250 | -12,600 | 1,740 | 0 | -290 | 608,650 |
| Miscellaneous Recharges | -613,550 | | 0 | | 4,900 | | | -608,650 |
| Total Income | -613,550 | 0 | 0 | 0 | 4,900 | 0 | 0 | -608,650 |
| Net Expenditure | 0 | 0 | 6,250 | -12,600 | 6,640 | 0 | -290 | 0 |

RCVEH: Refuse Collection Vehicles

Commentary on Substantial Budget Changes

Transport Related Expenditure

Reduced estimated expenditure on diesel due to a reassessment of current prices and mileages.

Miscellaneous Recharges

Lower estimated vehicle expenditure has reduced the recharge to refuse collection.

6.30 **Cost Centre and Description** RECUL: Recreation Grants

The Recreation Grants Scheme provides valuable support for the voluntary sports and arts sectors with an aim to increase participation in voluntary community activities. Grants are normally awarded on an annual basis. However, applications can be considered outside the annual timetable.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Transfer Payments | 30,530 | | 0 | | | | | 30,530 |
| Support Services | 6,340 | | 0 | | | -560 | | 5,780 |
| Total Expenditure | 36,870 | 0 | 0 | 0 | 0 | -560 | 0 | 36,310 |
| Net Expenditure | 36,870 | 0 | 0 | 0 | 0 | -560 | 0 | 36,310 |

6.31 **Cost Centre and Description** RIVBK: Riverbank Protection

The Council has land adjacent to main rivers where there is a riparian owner responsibility to safely maintain the banking.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Premises Related Expenditure | 1,250 | | 20 | | | | | 1,270 |
| Depreciation and Impairment | 1,240 | | 0 | | | | | 1,240 |
| Total Expenditure | 2,490 | 0 | 20 | 0 | 0 | 0 | 0 | 2,510 |
| Net Expenditure | 2,490 | 0 | 20 | 0 | 0 | 0 | 0 | 2,510 |

6.32 **Cost Centre and Description** ROEBN: Roefield Barn

The building is occupied by Roefield Leisure Centre who pay a quarterly rent to the Council. The Council are not responsible for running costs or repairs and consequently there are few costs here.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Support Services | 120 | | 0 | | | -120 | | 0 |
| Total Expenditure | 120 | 0 | 0 | 0 | 0 | -120 | 0 | 0 |
| Customer & Client Receipts | -370 | | 0 | | | | | -370 |
| Total Income | -370 | 0 | 0 | 0 | 0 | 0 | 0 | -370 |
| Net Expenditure | -250 | 0 | 0 | 0 | 0 | -120 | 0 | -370 |

6.33 **Cost Centre and Description** RPOOL: Ribblesdale Pool

Ribblesdale Pool provides a varied programme of use for casual public swimming, swimming instruction and hire by clubs and groups. The facility is well attended in comparison to other pools of its size. The budget reflects a full year of usage which will follow the refurbishment towards the end of the 2016/17 financial year.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 334,660 | | 3,710 | 5,690 | -4,860 | | | 339,200 |
| Premises Related Expenditure | 125,150 | | 1,880 | 70 | -9,650 | | | 117,450 |
| Transport Related Expenditure | 330 | | 0 | | | | | 330 |
| Supplies & Services | 61,440 | | 920 | | -2,380 | | | 59,980 |
| Third Party Payments | 480 | | 10 | | -490 | | | 0 |
| Support Services | 83,720 | | 0 | | | -1,650 | | 82,070 |
| Depreciation and Impairment | 96,120 | | 0 | | | | 4,430 | 100,550 |
| Total Expenditure | 701,900 | 0 | 6,520 | 5,760 | -17,380 | -1,650 | 4,430 | 699,580 |
| Customer & Client Receipts | -381,280 | | -5,710 | | 3,710 | | | -383,280 |
| Miscellaneous Recharges | -7,890 | | 0 | | -20 | | | -7,910 |
| Total Income | -389,170 | 0 | -5,710 | 0 | 3,690 | 0 | 0 | -391,190 |
| Net Expenditure | 312,730 | 0 | 810 | 5,760 | -13,690 | -1,650 | 4,430 | 308,390 |

RPOOL: Ribblesdale Pool

Commentary on Substantial Budget Changes

Employee Related Expenditure

Reduced expenditure on Instructor's Wages due to difficulty in recruiting a 'Parent and Toddler' instructor. Budget provision removed and will be reinstated if a decision is made to try and re-recruit.

Premises Related Expenditure

Reduced estimated expenditure on gas due to lower usage plus a lower Non Domestic Rates charge due to a fall in the rateable value.

Supplies & Services

Reduced estimated expenditure on the purchase of cold drinks for resale plus a reduction in the budget for protective clothing based upon spend in the previous three years.

Depreciation and Impairment

Increased depreciation charge due to improvement works to the changing rooms.

Customer & Client Receipts

Increased estimated income for the hire of baths and childrens swimming lessons based upon previous years demands.

6.34 **Cost Centre and Description** RVPRK: Ribble Valley Parks

Maintenance of the Council's parks and recreation grounds to a high standard in support of the council's commitment to ensuring the protection and enhancement of the environmental quality of the area

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|---------------|---------------------------------|
| Premises Related Expenditure | 392,300 | | 5,890 | -170 | -1,430 | | | 396,590 |
| Supplies & Services | 4,760 | | 60 | | 600 | | | 5,420 |
| Support Services | 20,790 | | 0 | | | 11,920 | | 32,710 |
| Depreciation and Impairment | 72,280 | | 0 | | | | -2,020 | 70,260 |
| Total Expenditure | 490,130 | 0 | 5,950 | -170 | -830 | 11,920 | -2,020 | 504,980 |
| Customer & Client Receipts | -26,110 | | -400 | | -330 | | | -26,840 |
| Total Income | -26,110 | 0 | -400 | 0 | -330 | 0 | 0 | -26,840 |
| Net Expenditure | 464,020 | 0 | 5,550 | -170 | -1,160 | 11,920 | -2,020 | 478,140 |

RVPRK: Ribble Valley Parks

Commentary on Substantial Budget Changes

Support Services

Increased recharge, mainly from Community Services due to a reassessment of time allocations.

Depreciation and Impairment

Reduced depreciation charge for play areas.

6.35 **Cost Centre and Description** SDEPO: Salthill Depot

This is the council's main operational base for the staff who carry out directly delivered services in the borough, such as refuse collection and recycling, street cleansing, grounds maintenance, vehicle repair and maintenance and general works. In addition the Councils main stores are located here.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|--------------|---------------------------------|
| Employee Related Expenditure | 21,810 | | 240 | 150 | 360 | | | 22,560 |
| Premises Related Expenditure | 56,130 | | 860 | 550 | 130 | | | 57,670 |
| Transport Related Expenditure | 430 | | 10 | | | | | 440 |
| Supplies & Services | 7,740 | | 110 | | | | | 7,850 |
| Support Services | 50,340 | | 0 | | | 3,170 | | 53,510 |
| Depreciation and Impairment | 16,950 | | 0 | | | | 3,590 | 20,540 |
| Total Expenditure | 153,400 | 0 | 1,220 | 700 | 490 | 3,170 | 3,590 | 162,570 |
| Customer & Client Receipts | -1,010 | | -20 | | 250 | | | -780 |
| Oncosts Recovered | -59,900 | | 0 | | 2,340 | | | -57,560 |
| Miscellaneous Recharges | -92,490 | | 0 | | -11,740 | | | -104,230 |
| Total Income | -153,400 | 0 | -20 | 0 | -9,150 | 0 | 0 | -162,570 |
| Net Expenditure | 0 | 0 | 1,200 | 700 | -8,660 | 3,170 | 3,590 | 0 |

SDEPO: Salthill Depot

Commentary on Substantial Budget Changes

Support Services

Increased recharges, mainly from Organisation and Member Development Services due to a reassessment of time allocations.

Depreciation and Impairment

Increased depreciation charge following the purchase of a Forklift as part of the 2016/17 capital programme.

Oncost Recovered

A reduction in the issue of stock from the general store has reduced the value of oncosts to be recovered through those issues.

Miscellaneous Recharges

As this cost centre is in assence a holding account, increased expenditure within this service area results in increases in recharges to other service areas.

6.36 **Cost Centre and Description** SEATS: Roadside Seats

This budget pays for the maintenance of 151 seats situated in areas of public open spaces (except parks and recreation grounds) throughout the borough. There is no provision in this budget for new or replacement seats.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Premises Related Expenditure | 1,930 | | 30 | | | | | 1,960 |
| Supplies & Services | 550 | | 10 | | | | | 560 |
| Support Services | 2,570 | | 0 | | | 80 | | 2,650 |
| Total Expenditure | 5,050 | 0 | 40 | 0 | 0 | 80 | 0 | 5,170 |
| Net Expenditure | 5,050 | 0 | 40 | 0 | 0 | 80 | 0 | 5,170 |

6.37 **Cost Centre and Description** SIGNS: Street Signs and Gazetteer

The Council has a duty to allocate names to streets and to provide appropriate street nameplates. Also included here are the costs associated with the Gazetteer

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 2,970 | | 40 | | | | | 3,010 |
| Supplies & Services | 890 | | 10 | | 3,550 | | | 4,450 |
| Support Services | 44,210 | | 0 | | | 690 | | 44,900 |
| Total Expenditure | 48,070 | 0 | 50 | 0 | 3,550 | 690 | 0 | 52,360 |
| Customer & Client Receipts | -510 | | -10 | | | | | -520 |
| Total Income | -510 | 0 | -10 | 0 | 0 | 0 | 0 | -520 |
| Net Expenditure | 47,560 | 0 | 40 | 0 | 3,550 | 690 | 0 | 51,840 |

SIGNS: Street Signs and Gazetteer

Commentary on Substantial Budget Changes

Supplies & Services

Budget for maintenance of the GGP System has been moved from Computer Services (Policy & Finance Committee) to this service area.

6.38 **Cost Centre and Description** SPODV: Sports Development

Contributing to the Council's ambition to create safer and healthier lifestyles. The role of the sports development unit is to create and extend sporting opportunities throughout the Ribble Valley, particularly within identified low participation groups. This is done through the provision of specific activity programmes, supporting voluntary sector providers and working in partnership with others to achieve cross cutting outcomes.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|---------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Employee Related Expenditure | 140 | -140 | 0 | | | | | 0 |
| Supplies & Services | 10,760 | -1,410 | 160 | | | | | 9,510 |
| Transfer Payments | 7,450 | -3,190 | 0 | | | | | 4,260 |
| Support Services | 67,320 | | 0 | | | -1,940 | | 65,380 |
| Total Expenditure | 85,670 | -4,740 | 160 | 0 | 0 | -1,940 | 0 | 79,150 |
| Customer & Client Receipts | -200 | | 0 | | | | | -200 |
| Total Income | -200 | 0 | 0 | 0 | 0 | 0 | 0 | -200 |
| Net Expenditure | 85,470 | -4,740 | 160 | 0 | 0 | -1,940 | 0 | 78,950 |

SPODV: Sports Development

Commentary on Substantial Budget Changes

Transfer Payments

The Council reimburses The Grand for the insurance premium at the Skatepark. The premium is lower than budgeted and the budget has therefore been reduced accordingly.

6.39 **Cost Centre and Description** SPOGR: Sports Grants

Grant aid is given to assist talented young sports persons with the costs associated with their sport.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Transfer Payments | 3,650 | | 0 | | | | | 3,650 |
| Support Services | 4,710 | | 0 | | | -850 | | 3,860 |
| Total Expenditure | 8,360 | 0 | 0 | 0 | 0 | -850 | 0 | 7,510 |
| Net Expenditure | 8,360 | 0 | 0 | 0 | 0 | -850 | 0 | 7,510 |

6.40 **Cost Centre and Description** STCLE: Street Cleansing

The street cleansing service undertakes a borough wide operation for the cleansing of public adopted highways within the borough. A fly tipping service is also provided for the removal of dumped waste items on adopted areas within the borough. The service undertakes the clearance of leaves in autumn and winter and is also available for emergency call outs via Lancashire County Council with 24 hour/7 day cover.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|---------------------------|---------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Employee Related Expenditure | 152,060 | -1,000 | 1,680 | 4,280 | -800 | | | 156,220 |
| Premises Related Expenditure | 19,510 | | 290 | | 1,320 | | | 21,120 |
| Transport Related Expenditure | 127,080 | | 1,900 | 190 | 1,540 | | | 130,710 |
| Supplies & Services | 12,080 | | 170 | | | | | 12,250 |
| Support Services | 51,420 | | 0 | | | -2,880 | | 48,540 |
| Total Expenditure | 362,150 | -1,000 | 4,040 | 4,470 | 2,060 | -2,880 | 0 | 368,840 |
| Other Grants and Contributions | -27,170 | | 0 | | | | | -27,170 |
| Miscellaneous Recharges | -1,360 | | 0 | | | | | -1,360 |
| Total Income | -28,530 | 0 | 0 | 0 | 0 | 0 | 0 | -28,530 |
| Net Expenditure | 333,620 | -1,000 | 4,040 | 4,470 | 2,060 | -2,880 | 0 | 340,310 |

STCLE: Street Cleansing

Commentary on Substantial Budget Changes

Employee Related Expenditure

Increased salary costs due to increments plus an increase in the employers superannuation rate payable from 14% to 16.5%.

Transport Related Expenditure

Increased recharge from Salthill Depot due to higher budgeted expenditure within that service area. Plus an increase in estimated vehicle repairs and maintenance costs and vehicle insurance premium.

6.41 **Cost Centre and Description** TFRST: Waste Transfer Station

The operation of the waste transfer station in the depot at Salthill Industrial Estate is part of both the Council's commitment to supporting the Lancashire Municipal Waste Management Strategy and providing an efficient and effective refuse collection and recycling service to our residents.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------|---------------------------|------------|--------------------------------------|--|--------------------------------------|------------------|--------------|---------------------------------|
| Employee Related Expenditure | 24,090 | -70 | 260 | 450 | | | | 24,730 |
| Premises Related Expenditure | 25,590 | | 380 | | -2,520 | | | 23,450 |
| Transport Related Expenditure | 23,280 | | 350 | | -12,700 | | | 10,930 |
| Supplies & Services | 1,530 | | 20 | | | | | 1,550 |
| Support Services | 11,970 | | 0 | | | -630 | | 11,340 |
| Depreciation and Impairment | 0 | | 0 | | | | 9,370 | 9,370 |
| Total Expenditure | 86,460 | -70 | 1,010 | 450 | -15,220 | -630 | 9,370 | 81,370 |
| Net Expenditure | 86,460 | -70 | 1,010 | 450 | -15,220 | -630 | 9,370 | 81,370 |

TFRST: Waste Transfer Station

Commentary on Substantial Budget Changes

Premises Related Expenditure

Lower Non Domestic Rates charge due to a fall in the rateable value.

Transport Related Expenditure

Lower recharge for the use of the Waste Loader Shovel due to the depreciation charge being charged directly to this service area rather than to the Waste Loader Shovel as in previous years. The cost would then be recharged to this service area through the 'Use of Transport' charge.

Depreciation and Impairment

The depreciation charge for the Waste Loader Shovel is now being charged directly to this service area rather than to the Waste Loader Shovel.

6.42 **Cost Centre and Description** TRREF: Trade Refuse

The Council provides a commercial waste collection service to business premises in the borough at competitive charges.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 57,630 | | 860 | | 15,770 | | | 74,260 |
| Supplies & Services | 81,740 | | 1,220 | | 31,020 | | | 113,980 |
| Support Services | 46,380 | | 0 | | | -250 | | 46,130 |
| Total Expenditure | 185,750 | 0 | 2,080 | 0 | 46,790 | -250 | 0 | 234,370 |
| Customer & Client Receipts | -254,190 | | -3,820 | | -48,760 | | | -306,770 |
| Total Income | -254,190 | 0 | -3,820 | 0 | -48,760 | 0 | 0 | -306,770 |
| Net Expenditure | -68,440 | 0 | -1,740 | 0 | -1,970 | -250 | 0 | -72,400 |
| Associated Movement in Earmarked Reserves | | | | | 46,000 | | | 46,000 |
| Net After Earmarked Reserves | -68,440 | 0 | -1,740 | 0 | 44,030 | -250 | 0 | -26,400 |

TRREF: Trade Refuse

Commentary on Substantial Budget Changes

Premises Related Expenditure

Increased recharge from refuse collection due to the higher tonnages collected through trade refuse due to an increase in the customer base.

Supplies & Services

Increased tipping charges for the disposal of waste due to the increased tonnages collected, offset by additional income generated (see below).

Customer & Client Receipts

Increased estimated income due to an increase in the number of trade waste customers.

Associated Movement in Earmarked Reserves

If anticipated income materialises, the increase in income shown in the table above will be transferred to an earmarked reserve to fund a replacement vehicle for the trade refuse service.

6.43 **Cost Centre and Description** TURSM: Tourism and Events

The budget covers marketing the Ribble Valley as a visitor destination and the production of key publications such as the Visitors Guide.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|-------------------------------|---------------------------|------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 2,110 | | 30 | | -170 | | | 1,970 |
| Transport Related Expenditure | 120 | | 0 | | | | | 120 |
| Supplies & Services | 28,760 | -20 | 430 | | 100 | | | 29,270 |
| Support Services | 69,850 | | 0 | | | 9,050 | | 78,900 |
| Total Expenditure | 100,840 | -20 | 460 | 0 | -70 | 9,050 | 0 | 110,260 |
| Customer & Client Receipts | -3,110 | | -50 | | | | | -3,160 |
| Total Income | -3,110 | 0 | -50 | 0 | 0 | 0 | 0 | -3,160 |
| Net Expenditure | 97,730 | -20 | 410 | 0 | -70 | 9,050 | 0 | 107,100 |

TURSM: Tourism and Events

Commentary on Substantial Budget Changes

Support Services

Increased recharges, mainly from Community Services and Chief Executives following a reassessment of time allocations.

6.44 **Cost Centre and Description** TWOWR: Two Way Radio

We have a radio system linking staff based at Salthill depot and vehicles and staff working out in the borough.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------|---------------------------|-------------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Premises Related Expenditure | 2,310 | | 40 | | | | | 2,350 |
| Supplies & Services | 1,400 | -250 | 20 | | | | | 1,170 |
| Support Services | 5,490 | | 0 | | | -5,490 | | 0 |
| Total Expenditure | 9,200 | -250 | 60 | 0 | 0 | -5,490 | 0 | 3,520 |
| Miscellaneous Recharges | -9,200 | | 0 | | 5,680 | | | -3,520 |
| Total Income | -9,200 | 0 | 0 | 0 | 5,680 | 0 | 0 | -3,520 |
| Net Expenditure | 0 | -250 | 60 | 0 | 5,680 | -5,490 | 0 | 0 |

TWOWR: Two Way Radio

Commentary on Substantial Budget Changes

Support Services

Reduced recharge from Community Services due to a reassessment of time allocations.

6.45 **Cost Centre and Description** UPACT: Up and Active

RVBC delivers services in the Ribble Valley, on behalf of Pendle Leisure Trust in respect of the Up and Active Contract, for which Pendle Leisure Trust are the lead body. The contract was awarded by LCC and covers 5 areas within East Lancashire (Hyndburn, Rossendale, Burnley, Pendle and Ribble Valley). The contract includes weight management, healthy eating and working with schools with the intended outcome being a healthier and more informed local population.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 0 | | 0 | | 53,430 | | | 53,430 |
| Transport Related Expenditure | | | 0 | | 3,300 | | | 3,300 |
| Support Services | 0 | | 0 | | | 41,040 | | 41,040 |
| Total Expenditure | 0 | 0 | 0 | 0 | 56,730 | 41,040 | 0 | 97,770 |
| Other Grants and Contributions | 0 | | 0 | | -3,300 | | | -3,300 |
| Customer & Client Receipts | 0 | | 0 | | -94,470 | | | -94,470 |
| Total Income | 0 | 0 | 0 | 0 | -97,770 | 0 | 0 | -97,770 |
| Net Expenditure | 0 | 0 | 0 | 0 | -41,040 | 41,040 | 0 | 0 |

UPACT: Up and Active

Commentary on Substantial Budget Changes

Employee Related Expenditure

Employee costs relating to the staff employed directly on the Up and Active contract.

Transport Related Expenditure

Estimated mileage costs for staff employed on the Up and Active Contract.

Support Services

Recharge from the Exercise Referral (EXREF) budget to reflect time spent by employees employed for Exercise Referral for time spent on the Up and Active contract.

Other Grants and Contributions

Income to be received from Pendle Leisure Trust to offset mileage payments made.

Customer and Client Receipts

Income to be received from Pendle Leisure Trust for the Up and Active service provided.

6.46 **Cost Centre and Description** VEHCL: Vehicle Workshop

The garage at the depot maintains the Council's fleet of commercial vehicles and charges all of these costs to the relevant service area. The main services charged by the garage are the refuse collection service, works administration and grounds maintenance.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------------|---------------------------|----------|--------------------------------------|--|--------------------------------------|------------------|----------|---------------------------------|
| Employee Related Expenditure | 55,450 | | 610 | 1,930 | | | | 57,990 |
| Premises Related Expenditure | 5,150 | | 80 | | 1,820 | | | 7,050 |
| Transport Related Expenditure | 5,330 | | 80 | | 1,530 | | | 6,940 |
| Supplies & Services | 3,940 | | 60 | | -140 | | | 3,860 |
| Support Services | 12,160 | | 0 | | | 13,200 | | 25,360 |
| Total Expenditure | 82,030 | 0 | 830 | 1,930 | 3,210 | 13,200 | 0 | 101,200 |
| Other Grants and Contributions | -150 | | 0 | | | | | -150 |
| Oncosts Recovered | -81,880 | | 0 | | -19,170 | | | -101,050 |
| Total Income | -82,030 | 0 | 0 | 0 | -19,170 | 0 | 0 | -101,200 |
| Net Expenditure | 0 | 0 | 830 | 1,930 | -15,960 | 13,200 | 0 | 0 |

VEHCL: Vehicle Workshop

Commentary on Substantial Budget Changes

Employee Related Expenditure

An increase in employer superannuation due to an increase in the rate payable, from 14% to 16.5%.

Support Services

Increased recharge from Community Services due to a reassessment of time allocations.

Oncosts Recovered

Increase in oncosts to be recovered due to a higher rate of budgeted expenditure within this service area.

6.47 **Cost Centre and Description** WKSAD: Works Administration

The works administration service carries out a wide range of maintenance services across most of the council services, notably engineering services. The cost of all work carried out by works administration is charged out to the relevant service area.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 121,330 | | 1,360 | 3,280 | -4,150 | | | 121,820 |
| Premises Related Expenditure | 12,330 | | 180 | | -1,540 | | | 10,970 |
| Transport Related Expenditure | 29,300 | | 440 | | -4,030 | | | 25,710 |
| Supplies & Services | 8,830 | | 140 | -20 | -1,120 | | | 7,830 |
| Support Services | 31,820 | | 0 | | | 1,170 | | 32,990 |
| Depreciation and Impairment | 0 | | 0 | | | | 2,400 | 2,400 |
| Total Expenditure | 203,610 | 0 | 2,120 | 3,260 | -10,840 | 1,170 | 2,400 | 201,720 |
| Oncosts Recovered | -203,610 | | 0 | | 1,890 | | | -201,720 |
| Total Income | -203,610 | 0 | 0 | 0 | 1,890 | 0 | 0 | -201,720 |
| Net Expenditure | 0 | 0 | 2,120 | 3,260 | -8,950 | 1,170 | 2,400 | 0 |

WKSAD: Works Administration

Commentary on Substantial Budget Changes

Transport Related Expenditure

Reduced estimated expenditure on vehicle repairs and maintenance offset in part by a higher recharge for the use of plant equipment.

6.48 **Cost Centre and Description** XMASL: Xmas Lights & RV in Bloom

Grants are available to organised groups looking to provide Christmas light displays within the borough's parishes and towns, provided that match funding by the organisation is available. Also incorporated here is the Ribble Valley in Bloom budget, which is a small budget, used by local groups and parishes to enhance the borough as a place to visit. This creates one combined budget specifically for lights and flowers.

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Transfer Payments | 2,020 | | 0 | | | | | 2,020 |
| Support Services | 2,080 | | 0 | | | -810 | | 1,270 |
| Total Expenditure | 4,100 | 0 | 0 | 0 | 0 | -810 | 0 | 3,290 |
| Net Expenditure | 4,100 | 0 | 0 | 0 | 0 | -810 | 0 | 3,290 |

7 SUMMARIES

7.1 The draft budget is summarised in two ways. One over the cost of the service provided by the committee (objective). The other is over the type of expenditure and income (subjective)

| Cost Centre and Description | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| ARTDV: Art Development | 32,670 | | 300 | 230 | 0 | -290 | | 32,910 |
| BUSSH: Bus Shelters | 23,220 | -2,350 | 160 | | | -2,390 | | 18,640 |
| CARVN: Caravan Site | -8,010 | | -120 | | | | | -8,130 |
| CCTEL: Closed Circuit Television | 116,160 | | 1,600 | | 1,130 | 2,160 | | 121,050 |
| COMMD: Community Services Department | 0 | -10,700 | 13,410 | 23,970 | -1,950 | -24,730 | | 0 |
| CPADM: Car Parks | -112,260 | -1,300 | -3,120 | -7,440 | -5,940 | 5,770 | | -124,290 |
| CPVEH: Car Parks Vehicles | 0 | | 120 | -30 | -90 | | | 0 |
| CRIME: Crime and Disorder | 65,800 | | 280 | | | -14,060 | | 52,020 |
| CULTG: Culture Grants | 6,430 | | 0 | | | 470 | | 6,900 |
| CULVT: Culverts & Water Courses | 17,150 | | 120 | | | -10 | | 17,260 |

| Cost Centre and Description | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| DRAIN: Private Drains | 1,330 | | 0 | | | 40 | | 1,370 |
| EALLW: Edisford All Weather Pitch | 21,950 | | -220 | | -6,570 | 2,140 | 1,720 | 19,020 |
| EDPIC: Edisford Picnic Area | -8,880 | | -140 | | -1,360 | | | -10,380 |
| EVEHA: Works Administration Vehicles | 0 | -60 | 450 | -2,880 | 2,490 | | | 0 |
| EXREF: Exercise Referral Scheme | 68,000 | | 570 | 1,070 | -31,410 | -11,260 | | 26,970 |
| GMVEH: Grounds Maintenance Vehicles | 0 | | 1,290 | 20 | -13,180 | | 11,870 | 0 |
| GRSRC: Grants & Subscriptions - Community | 2,680 | | 0 | | | 10 | | 2,690 |
| HWREP: Highway Repairs | 29,970 | -1,100 | 10 | | | -3,220 | | 25,660 |
| LDEPO: Longridge Depot | 0 | -760 | 120 | 100 | 3,470 | -2,930 | | 0 |
| LITTR: Litter Bins | 20,000 | -1,820 | 110 | | | 3,430 | | 21,720 |
| MCAFE: Museum Cafe | 19,190 | | -10 | | -1,140 | -610 | 1,710 | 19,140 |
| MUSEM: Castle Museum | 247,280 | -1,010 | 2,450 | -70 | 9,760 | -1,530 | 5,570 | 262,450 |

| Cost Centre and Description | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| PAPER: Waste Paper and Card Collection | 125,600 | | 2,570 | -1,670 | 4,600 | -710 | | 130,390 |
| PCADM: Public Conveniences | 183,350 | -70 | 1,940 | -12,090 | 4,110 | -3,050 | 3,240 | 177,430 |
| PKADM: Grounds Maintenance | 0 | -3,250 | 3,550 | 3,530 | -5,940 | -2,300 | 6,100 | 0 |
| PLANT: Plant | 0 | 0 | 240 | -240 | 0 | | 0 | 0 |
| PLATG: Platform Gallery and Visitor Information | 129,510 | -320 | 830 | 1,550 | -650 | 1,150 | 70 | 132,140 |
| RCOLL: Refuse Collection | 1,126,670 | -60 | 16,430 | -19,160 | -23,890 | -10,000 | | 1,089,990 |
| RCVEH: Refuse Collection Vehicles | 0 | | 6,250 | -12,600 | 6,640 | | -290 | 0 |
| RECUL: Recreation Grants | 36,870 | | 0 | | | -560 | | 36,310 |
| RIVBK: Riverbank Protection | 2,490 | | 20 | | | | | 2,510 |
| ROEBN: Roefield Barn | -250 | | 0 | | | -120 | | -370 |
| RPOOL: Ribblesdale Pool | 312,730 | | 810 | 5,760 | -13,690 | -1,650 | 4,430 | 308,390 |
| RVPRK: Ribble Valley Parks | 464,020 | | 5,550 | -170 | -1,160 | 11,920 | -2,020 | 478,140 |

| Cost Centre and Description | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|------------------------------------|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| SDEPO: Salthill Depot | 0 | | 1,200 | 700 | -8,660 | 3,170 | 3,590 | 0 |
| SEATS: Roadside Seats | 5,050 | | 40 | | | 80 | | 5,170 |
| SIGNS: Street Signs and Gazetteer | 47,560 | | 40 | | 3,550 | 690 | | 51,840 |
| SPODV: Sports Development | 85,470 | -4,740 | 160 | | | -1,940 | | 78,950 |
| SPOGR: Sports Grants | 8,360 | | 0 | | | -850 | | 7,510 |
| STCLE: Street Cleansing | 333,620 | -1,000 | 4,040 | 4,470 | 2,060 | -2,880 | | 340,310 |
| TFRST: Waste Transfer Station | 86,460 | -70 | 1,010 | 450 | -15,220 | -630 | 9,370 | 81,370 |
| TRREF: Trade Refuse | -68,440 | | -1,740 | | -1,970 | -250 | | -72,400 |
| TURSM: Tourism and Events | 97,730 | -20 | 410 | | -70 | 9,050 | | 107,100 |
| TWOWR: Two Way Radio | 0 | -250 | 60 | | 5,680 | -5,490 | | 0 |
| UPACT: Up and Active | 0 | | 0 | | -41,040 | 41,040 | | 0 |
| VEHCL: Vehicle Workshop | 0 | | 830 | 1,930 | -15,960 | 13,200 | | 0 |

| Cost Centre and Description | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|---|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| WKSAD: Works Administration | 0 | | 2,120 | 3,260 | -8,950 | 1,170 | 2,400 | 0 |
| XMASL: Xmas Lights & RV in Bloom | 4,100 | | 0 | | | -810 | | 3,290 |
| Grand Total | 3,523,580 | -28,880 | 63,740 | -9,310 | -155,350 | 3,220 | 47,760 | 3,443,070 |
| Associated Movement in Earmarked Reserves | -13,320 | | | | 45,800 | | | 32,480 |
| Net After Earmarked Reserves | 3,510,260 | -28,880 | 63,740 | -9,310 | -109,550 | 3,220 | 47,760 | 3,475,550 |

b) Type of Expenditure/Income (Subjective)

| | Original Estimate 2016/17 | Savings | Inflation at 1.1% Pay and 1.5% Other | Variation to Standard Budgeted Inflation % | Unavoidable Changes to Service Costs | Support Services | Capital | DRAFT Original Estimate 2017/18 |
|--|----------------------------------|----------------|---|---|---|-------------------------|----------------|--|
| Employee Related Expenditure | 3,068,490 | -7,370 | 34,000 | 26,510 | 43,560 | | | 3,165,190 |
| Premises Related Expenditure | 1,157,330 | -2,380 | 17,230 | -12,280 | 12,340 | | | 1,172,240 |
| Transport Related Expenditure | 1,503,950 | -6,300 | 20,950 | -15,300 | -35,790 | | 18,050 | 1,485,560 |
| Supplies & Services | 547,500 | -12,820 | 8,000 | -20 | 29,960 | | | 572,620 |
| Third Party Payments | 234,000 | | 3,510 | | -1,440 | | | 236,070 |
| Transfer Payments | 70,630 | -3,190 | 0 | | 4,830 | | | 72,270 |
| Support Services | 1,689,590 | | 0 | | -20 | 9,920 | | 1,699,490 |
| Depreciation and Impairment | 681,930 | | 0 | | | 80 | 20,330 | 702,340 |
| Total Expenditure | 8,953,420 | -32,060 | 83,690 | -1,090 | 53,440 | 10,000 | 38,380 | 9,105,780 |
| Other Grants and Contributions | -468,860 | | 0 | | -6,460 | | | -475,320 |
| Customer & Client Receipts | -1,331,140 | | -19,950 | -7,980 | -145,030 | | | -1,504,100 |
| Departmental Recharges | -1,534,620 | | 0 | | -960 | -6,780 | | -1,542,360 |
| Oncosts Recovered | -810,400 | | 0 | | -15,940 | | | -828,030 |
| Miscellaneous Recharges | -1,284,820 | 3,180 | 0 | -240 | -40,400 | | 9,380 | -1,312,900 |
| Total Income | -5,429,840 | 3,180 | -19,950 | -8,220 | -208,790 | -6,780 | 9,380 | -5,662,710 |
| Net Expenditure | 3,523,580 | -28,880 | 63,740 | -9,310 | -155,350 | 3,220 | 47,760 | 3,443,070 |
| Associated Movement in Earmarked Reserves | -13,320 | | | | 45,800 | | | 32,480 |
| Net After Earmarked Reserves | 3,510,260 | -28,880 | 63,740 | -9,310 | -109,550 | 3,220 | 47,760 | 3,475,550 |

8 EARMARKED RESERVES

8.1 Reserves are important to local authorities as, unlike central government, we cannot borrow money over the medium-term, other than for investment in assets, and we are required to balance our budgets on an annual basis.

8.2 Reserves can be held for three main purposes:

- a working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing;
- a contingency to cushion the impact of unexpected events or emergencies. This also forms part of general reserves;
- a means of building up funds, this is done through our earmarked reserves to meet known or predicted requirements; our earmarked reserves are accounted for separately but remain legally part of the General Fund.

8.3 Each service committee makes varied use of Earmarked Reserves, each very specific to the nature of the services that they provide.

8.4 Earmarked reserves enable flexibility in approach to financial and service pressures, allowing the council to respond in a timely manner.

8.5 It therefore follows that there are a variety of different categories of earmarked reserves that we hold:

- Shorter Term Service Commitments
- Reserves to smooth the revenue impact of longer term cyclical costs
- Trading or business unit reserves
- Sums set aside for major schemes such as capital projects
- Longer term strategic or corporate reserves
- External grant funding where expenditure has yet to be incurred

8.6 In the Original Estimate for 2016/17 this committee planned to use £13,320 from earmarked reserves to support its net expenditure. Looking forward to 2017/18, the proposal included in the estimates is that this committee add £32,480 to earmarked reserves to support its spending.

8.7 The table below provides a summary of the DRAFT Original Estimate for 2017/18 together with the budgeted impact on the relevant earmarked reserves. Also detailed is a summary of the reasons for the movements on the earmarked reserves

| | DRAFT Original Estimate 2017/18 | Reason for Movement on Earmarked Reserve |
|---|--|--|
| Committee Net Cost of Services | 3,455,460 | |
| COBAL/H285: Vehicle & Plant Repairs & Renewals Fund | 46,000 | Additional income generated from increased trade waste customers. To be set aside in an earmarked reserve to offset future years vehicle renewals. |
| COBAL/H239: Crime and Disorder | -13,520 | Monies set aside from previous years underspends, to be used to fund future years expenditure. |
| Committee Net Cost of Services after Movements on Earmarked Reserves | 3,487,940 | |

9 KEY VARIATIONS

- 9.1 The net expenditure for this committee has decreased by £22,320 after allowing for associated movements on earmarked reserves. The main reasons for this net decrease are summarised in the table below.

| Description | Variance Original Estimate 2016/17 to DRAFT Original Estimate 2017/18 |
|---|---|
| <p>UPACT: Up and Active The provision of the Up and Active Contract has resulted in a reduction in expenditure on Exercise Referral (EXREF) as a recharge is made to the Up and Active budget for time spent on the Up and Active service by Exercise Referral staff. The charge for this time is then reimbursed by Pendle Leisure Trust.</p> | -28,950 |
| <p>VARIOUS: Diesel A review of diesel costs and estimated mileage has resulted in lower estimated diesel expenditure across the Council's vehicles.</p> | -16,540 |
| <p>MUSEM: Museum Reduced estimated income from admissions and the sale of goods based upon previous years trends.</p> | 12,390 |
| <p>TRREF: Trade Refuse Increased tipping charged following an increase in the number of customers resulting in higher levels of tonnages collected. Offset by an increase in income to be generated from the increased customer base.</p> | -17,740 |
| <p>VARIOUS: Superannuation An increase in the employers rate from 14% to 16.5%.</p> | 31,460 |

10 RISK ASSESSMENT

- 10.1 The approval of this report may have the following implications

- Resources: approval of the original budget for 2017/18 would see an decrease in net expenditure of £68,120 compared with the original budget for 2016/17 or £22,320 after allowing for movements on earmarked reserves.
- Technical, Environmental and Legal: none identified
- Political: none identified
- Reputation: sound financial planning safeguards the reputation of the Council
- Equality and Diversity – Equality and diversity issues are considered in the provision of all Council services.

11 RECOMMENDED THAT COMMITTEE

- 11.1 Agree the revenue original estimate for 2017/18 and to submit this to the Special Policy and Finance Committee, subject to any further considerations made by the Budget Working Group.

SENIOR ACCOUNTANT

DIRECTOR OF RESOURCES

CM3-17/AJ/AC
22 December 2016

For further background information please ask for Amy Johnson

BACKGROUND PAPERS - None

Community Committee - Subscriptions

| Cost Centre | Body | Budgeted Subscription £ | Benefits and Outcomes | Since |
|---|---|----------------------------|--|---------------------|
| CRIME Crime and Disorder | Lancashire Partnership against Crime (LANPAC) | 250 | Membership of LANPAC enables us to bid for funding for crime prevention measures. This has resulted in us receiving £1,200 worth of radios for town centre premises, £750 for polycarbonate glasses for town centre pubs and £800 for CCTV cameras to protect property in isolated areas. | At least April 1994 |
| CCTEL Closed Circuit Television | CCTV User Group | 280 | The CCTV user group provides information, training and guidance for CCTV users. Membership keeps us updated on the latest developments in CCTV and is a useful forum for topics related to CCTV. | April 2006 |
| SPODV Sports Development | Lancashire Sports Partnership | 5,000 | The aim of the partnership is to increase participation in sport and physical activity. Locally they have helped us with research support in our open spaces review and help with 'Sportivate' and 'Activate' funding applications for help to provide sporting facilities for young people. | April 2009 |

| Cost Centre | Body | Budgeted Subscription £ | Benefits and Outcomes | Since |
|--|-------------------------------|----------------------------|---|------------|
| RCOLL/STCLE/PKADM/ SDEPO Refuse Collection/Street Cleansing/Grounds Maintenance/Salthill Depot | Freight Transport Association | 870 | <p>The annual subscription is split between four cost centres. The Freight Transport Association is the main trade body for freight companies. It keeps us updated with legislative changes relating to heavy goods vehicles, vehicle maintenance and provides us with interpretation of driver tachograph cards which we do not have the software to do ourselves.</p> <p>They provide (Certificate of Professional Competence) training which all HGV drivers now have to have and are a valuable source of updates and information on legislation the Council has to comply with regarding our commercial vehicle fleet.</p> | April 2001 |

| Cost Centre | Body | Budgeted Subscription £ | Benefits and Outcomes | Since |
|------------------------------------|---------------------------|----------------------------|--|------------|
| TURSM Tourism and Events | Marketing Lancashire Ltd | 5,000 | Marketing Lancashire Ltd was formerly the Lancashire and Blackpool Tourist Board, and provides marketing and communications for the whole of Lancashire, "Welcome to Excellence" training and place marketing. | April 2004 |
| COMMD Community Services | Planning Officers Society | 260 | Corporate membership allows the Council to nominate an unlimited number of appropriate staff as members of the Society. | April 2013 |