INFORMATION

RIBBLE VALLEY BOROUGH COUNCIL REPORT TO COMMUNITY SERVICES COMMITTEE

Agenda Item No 11

meeting date: 17 OCTOBER 2017

title: CAPITAL MONITORING 2017/18 submitted by: DIRECTOR OF RESOURCES

principal author: ANDREW COOK

1 PURPOSE

- 1.1 To provide members with information on the progress of this Committee's approved 2017/18 capital programme, for the period to the end of August 2017.
- 1.2 Relevance to the Council's ambitions and priorities:
 - Community Objectives none identified.
 - Corporate Priorities to continue to be a well-managed council, providing efficient services based on identified customer need.
 - Other considerations none identified.

2 BACKGROUND

- 2.1 Nine new capital schemes for this Committee, totalling £447,610, were approved by the Policy and Finance Committee and Full Council at their meetings in February 2017.
- 2.2 In addition to the original estimate budget, the following changes have been made so far in 2017/18:
 - There were two 2016/17 capital schemes that were not completed by 31 March 2017 and had unspent budget available at that date. The total unspent balance on these schemes, £23,600, is known as slippage. This slippage was transferred into the 2017/18 capital programme budget, after approval by this Committee in May 2017.
 - Increases in budget on two schemes, totalling £3,240, were approved by Policy and Finance Committee on 12 September 2017. These are known as additional approvals.
- 2.3 As a result of the above, the total approved budget for this Committee's capital programme of eleven schemes is £474,450. This is shown at Annex 1.

3 CAPITAL MONITORING 2017/18

3.1 The table below summarises this Committee's capital programme budget, expenditure to date and variance, as at the end of August 2017. Annex 1 shows the full capital programme by scheme. Annex 2 shows scheme details, financial information and budget holder comments to date for each scheme.

	BUD	GET		EXPEND	DITURE
Original Estimate 2017/18 £	Slippage from 2016/17 £	Additional Approvals 2017/18 £	Total Approved Budget 2017/18 £	Actual Expenditure including commitments as at end of August 2017 £	Variance as at end of August 2017
447,610	23,600	3,240	474,450	293,868	-180,582

- 3.2 At the end of August 2017 £293,868 had been spent or committed. This is 61.9% of the annual capital programme for this Committee.
- 3.3 Two vehicle replacement schemes have already been completed. At this stage, it is expected that the other nine schemes will be completed in-year.
- 3.4 The main reasons for the underspend on the full year budget to date are:
 - Play Area Improvements 2017/18 (-£38,559): Post summer holidays refurbishment work is now in progress. This work will be completed and then further improvement work will be undertaken within the remaining budget from November 2017 onwards. Further works may also be required later in-year if regular playground assessment checks or insurance condition surveys identify any further improvement work. Some budget will be kept unallocated until March 2018 to ensure any currently unforeseen work can be funded.
 - Off-Street Car Parks Update of Payments Systems (-£16,340): The scheme budget has been increased to £16,340, after approval of the additional £1,790 budget at Policy and Finance Committee on 12 September 2017. The work will be planned for completion in-year.
 - Castle Museum Refurbishment of Windows (-£56,366): Work is on-going and will be completed in-year.
 - Renewal of Sections of Floor to Residual Waste Transfer Station (-£19,500): A
 contractor has been selected for the work required. The work will be planned in at a
 convenient time later in the financial year, when there is less green waste transfer,
 to allow the waste transfer station to continue to operate as effectively as possible
 whilst the work is undertaken.
 - Replacement of Mower (Kubota) PN09 SWO (-£16,950): The additional £1,450 budget was approved by Policy and Finance Committee on 12 September 2017, to increase the budget to £16,950 to fund the purchase. The mower has been delivered in September 2017, so the invoice will be paid soon.
 - Replacement of Scag Mower 4x4 (rvbc016) and Scag Mower (rvbc014) (-£13,000): The mowers have been ordered in September 2017, with delivery expected by late Autumn 2017.
 - Ribblesdale Pool Improvement Work (-£11,877): The main contract value was finalised in May 2017. The 2017/18 spend and commitments to date includes the commitment for the contract retention payment, which is due to be paid in March 2018. There is unlikely to be any further spend on this scheme in 2017/18.
- 4 CONCLUSION
- 4.1 At the end of August 2017 £293,868 had been spent or committed. This is 61.9% of the annual capital programme for this Committee.
- 4.2 At this stage, it is expected that all eleven schemes will be completed in-year.

SENIOR ACCOUNTANT

DIRECTOR OF RESOURCES

CM10-17/AC/AC 4 October 2017

Annex 1

Cost Centre	Scheme	Original Estimate 2017/18 £	Slippage from 2016/17 £	Additional Approvals 2017/18 £	Total Approved Budget 2017/18 £	Actual Expenditure including commitments as at end of August 2017 £	Variance as at end of August 2017 £
PLAYR	Play Area Improvements 2017/18	40,000	0	0	40,000	1,441	-38,559
CPPAY	Off-Street Car Parks – Update of Payment Systems	14,550	0	1,790	16,340	0	-16,340
CMWIN	Castle Museum – Refurbishment of Windows	62,560	0	0	62,560	6,194	-56,366
TSFLR	Renewal of Sections of Floor to Residual Waste Transfer Station	19,500	0	0	19,500	0	-19,500
RVJJK	Replacement of Twin-bodied Refuse Collection Vehicle (VU59 JJK)	218,000	0	0	218,000	216,626	-1,374
MCOJA	Replacement of Works Vehicle (PO54 COJ)	23,500	0	0	23,500	20,953	-2,547
GVSWO	Replacement of Mower (Kubota) PN09 SWO	15,500	0	1,450	16,950	0	-16,950
SCGMW	Replacement of Scag Mower 4x4 (rvbc016) and Scag Mower (rvbc014)	13,000	0	0	13,000	0	-13,000
GVLSY + GVTZG	Replacement Pick-up Vehicles (Ford Ranger S/C 4WD x 2) - PK07 LSY and PK07 TZG	41,000	0	0	41,000	40,421	-579
RPIMP	Ribblesdale Pool Improvement Work	0	16,820	0	16,820	4,943	-11,877
PLAYQ	Play Area Improvements 2016/17	0	6,780	0	6,780	3,290	-3,490
	Total Community Committee	447,610	23,600	3,240	474,450	293,868	-180,582

Play Area Improvements 2017/18

Service Area: Play Areas

Submitted by: Mark Beveridge

Brief Description of the Scheme:

Provide a fund for maintaining and improving the Council's eighteen play areas.

Revenue Implications:

None.

Timescale for Completion:

April of each financial year and lasting throughout the year.

Capital Cost:

	£	Actual Expenditure and Commitments as at end of August 2017 £	Variance as at end of August 2017 £
Total Approved Budget 2017/18	40,000	1,441	-38,559
ANTICIPATED TOTAL SCHEME COST	40,000		

<u>Progress – Budget Holder Comments:</u>

August/September 2017: Post summer holidays refurbishment work is now in progress. This work will be completed and then further improvement work will be undertaken within the remaining budget from November onwards. Further works may also be required later in-year if regular playground assessment checks or insurance condition surveys identify any further improvement work. Some budget will be kept unallocated until March 2018 to ensure any currently unforeseen work can be funded.

July 2017: Spend to date has been for grounds maintenance team work plus Salthill Play Area log refurbishment work. Main improvement works will be planned for September 2017 onwards, based on playground assessments after the school summer holidays. Further improvement works may also be required in-year if regular playground assessment checks or insurance condition surveys identify any improvement work. Some budget will be kept unallocated until March 2018 to ensure any currently unforeseen work can be funded.

Ribble Valley off-street car parks – upgrade of payment systems

Service Area: Engineering
Submitted by: Adrian Harper

Brief Description of the Scheme:

The Council takes payment of off street car parking charges from the motorist either through an annual contract (payable in advance) or through a cash payment to the on-site pay and display parking machines. These machines (23 in total on the Council's 19 chargeable sites) accept payment by cash only. It is becoming more common for parking machines to accept cashless payments e.g. by debit / credit card and by transfer of funds initiated from the motorist's "smart-phone" and there is some expectation by customers that non-cash payment systems should be available. This scheme will upgrade the payment systems for car park payment machines to be able to accept the new £1 coin and to accept chip and pin payments.

NOTE – The part of the scheme which would upgrade machines to be able to accept the new £1 coin was brought forward to be implemented in the 2016/17 financial year as revenue expenditure funded from earmarked reserves. The estimated value of that part of the original 2017/18 capital scheme, £6,000, was removed from the scheme. This left a 2017/18 capital scheme value of £14,550 to fund the upgrade of machines to be able to accept chip and pin payments.

In addition, the chip and pin upgrade has been deferred until at least September 2017 to assess whether the recently introduced pay by phone system will negate the need for this scheme.

Revenue Implications:

None.

Timescale for Completion:

September 2017 onwards, if going ahead.

Capital Cost:

	£	Actual Expenditure and Commitments as at end of August 2017 £	Variance as at end of August 2017 £
Original Estimate 2017/18	14,550		
Additional Approval 2017/18	1,790		
Total Approved Budget 2017/18	16,340	0	-16,340
ANTICIPATED TOTAL SCHEME COST	16,340		

Annex 2

Community Services Committee – Capital Programme 2017/18

Progress - Budget Holder Comments:

August/September 2017: The agreed scheme now involves replacing pay and display machines at three car parks, Edisford Road, Lowergate and Railway View, to accept chip and pin payments. The scheme budget has been increased to £16,340, after approval of the additional £1,790 budget at Policy and Finance Committee on 12 September 2017. The work will be planned for completion in-year.

July 2017: The chip and pin upgrade will be undertaken in-year at three car parks, subject to approval by this Committee of the proposed scheme included in the General Parking Report elsewhere on this agenda. If given the go ahead, the costs of the scheme will be £16,341, which is £1,791 higher than the current scheme budget of £14,550. The additional budget requirement can be funded from the 2017/18 revenue budget.

Castle Museum – Refurbishment of Windows

Service Area: Surveyors

Submitted by: Adrian Harper

Brief Description of the Scheme:

As the appearance of the Castle Museum forms the first impression to all visitors or residents of the borough when visiting the Castle grounds, it is an aim that they are adequately maintained to support the Council's efforts to attracting tourism to the Borough.

Due to the prominent location of the building the timber windows are exposed to all weather conditions. Following the survey of the Castle Museum windows it has been noted that the majority of the windows are suffering from wet rot in the window frames / sills with some being severe, missing sealant around window edges and delamination of paint finishes. It is recommended that the windows be refurbished using an epoxy resin solution carried out in-situ with the possibility that some may require removing and refurbishing in the factory depending on the exact condition.

The works would include scaffolding around the building to provide adequate and safe access to all windows and will involve cutting back of all defective timber, mixing and applying the epoxy resin and moulding to the existing window profile. The fixtures will be prepared and redecorated with all sealant around the windows being replaced, all as agreed with the Council's listed buildings officer.

Revenue Implications:

None.

Timescale for Completion:

April 2017: Tender and undertake programme of works.

June 2017: Commencement of works.

July 2017: Completion.

Capital Cost:

Capital Cost.		Actual Expenditure and	
	£	Commitments as at end of August 2017 £	Variance as at end of August 2017 £
Total Approved Budget 2017/18	62,560	6,194	-56,366
ANTICIPATED TOTAL SCHEME COST	62,560		

Progress – Budget Holder Comments:

August/September 2017: Work is on-going and will be completed in-year. The scaffolding will be planned in as and when needed, rather than a permanent presence during the works, which is likely to keep costs to a minimum.

July 2017: This work is being carried out by the works administration team. The main cost elements will be works administration labour, materials and scaffolding. The work has begun and will be completed in-year.

Renewal of sections of floor to residual waste transfer station (Phase 1)

Service Area: Engineering

Submitted by: Adrian Harper

Brief Description of the Scheme:

The Salthill waste transfer station has been in operation since 2007. The more heavily used sections of the reinforced concrete floor within the residual waste building are showing limited signs of inevitable wear. It is considered likely that the reinforced concrete floor will require replacement in the 2017/18 financial year at an estimated cost of £19,500 (Phase 1). The remaining concrete floor to the recyclate waste building is likely to need replacing the following year at a cost of £23,500 (Phase 2).

It has been planned that the works will be carried out in 2 halves and that normal operations would be able to continue, albeit changed to suit the reduced working area.

This 2017/18 scheme is Phase 1.

Revenue Implications:

None.

Timescale for Completion:

Work to be undertaken over summer of 2017, completed for Autumn.

Capital Cost:

Suprem 903t.	£	Actual Expenditure and Commitments as at end of August 2017 £	Variance as at end of August 2017 £
Total Approved Budget 2017/18	19,500	0	-19,500
ANTICIPATED TOTAL SCHEME COST	19,500		

<u>Progress – Budget Holder Comments:</u>

August/September 2017: A contractor has been selected for the work required. The work will be planned in at a convenient time later in the financial year, when there is less green waste transfer, to allow the waste transfer station to continue to operate as effectively as possible, whilst the work is undertaken.

July 2017: Quotes have been requested for the work required. The timing of the work will be confirmed when the work has been agreed with the contractor selected. At this stage, it is expected that the work will be completed within this financial year.

Replacement of Twin-bodied Refuse Collection Vehicle (VU59 JJK)

Service Area: Refuse Collection

Submitted by: Adrian Harper

Brief Description of the Scheme:

The Council has a fleet of eight 23 or 26 tonne, split bodied refuse collection vehicles (RCVs) for the weekly emptying and collection of the contents of up to 47,800 wheeled bins and a further 865 refuse sacks. It operates 7 main collection rounds with an 8th vehicle, which will always be the oldest of the main fleet, being used as the cover vehicle for breakdowns, the essential periodic servicing, the required legal safety inspections, Loler inspections, and of course the MOTs of the other 7 front-line vehicles (commercial vehicles need MOTs after one year). Operating the complex 7 years old vehicles as front line units is considered to be at the limit of their economic life.

This bid is for the replacement of the "8th vehicle which in three years' time will be the 8 year old VU59 JJK. This proposal follows the vehicle and plant replacement programme that supports the 7 front-line RCVs and the 1 cover RCV that are necessary for the current collection regime.

Revenue Implications:

The new vehicle will be more fuel efficient (euro stage 6 engines) and have lower carbon emissions than the existing vehicle that it replaces. Fuel savings estimated to be approximately £1,000 per annum.

Timescale for Completion:

Early ordering to allow delivery early on in 2017/18.

Capital Cost:

Capital Cost.		Actual Expenditure and Commitments	Variance as at
	£	as at end of August 2017 £	end of August 2017 £
Total Approved Budget 2017/18	218,000	216,626	-1,374
ANTICIPATED TOTAL SCHEME COST	218,000		

<u>Progress – Budget Holder Comments:</u>

July 2017: Scheme complete - Refuse Collection Vehicle delivered and paid for.

Replacement of Works Vehicle (PO54 COJ)

Service Area: Works

Submitted by: Adrian Harper

Brief Description of the Scheme:

The direct services works team utilise 3 vehicles for maintenance works. A 4 x 4 pickup truck with the capability of towing the jetter and the mini digger trailer, a 7.5 tonne lveco open back truck c/w tail lift truck and a 7.5 tonne lveco tipper truck. The tipper facility of the lveco tipper truck is now infrequently used as the work has moved away from civils type works in favour of lighter maintenance jobs.

It would be particularly beneficial if the section had the use of a long wheel base high top lveco type vehicle, similar to those commonly used by general maintenance and building contractors, in which materials and equipment could be transported in a secure and weather proof environment.

Revenue Implications:

The replacement vehicle will have a more efficient engine leading to reduced fuel consumption of approximately £500 per annum.

Timescale for Completion:

April 2017: Tender new vehicle.

May 2017: Purchase new vehicle.

Capital Cost:

	£	Actual Expenditure and Commitments as at end of August 2017 £	Variance as at end of August 2017 £
Total Approved Budget 2017/18	23,500	20,953	-2,547
ANTICIPATED TOTAL SCHEME COST	23,500		

Progress - Budget Holder Comments:

July 2017: Scheme complete – The new works vehicle has been delivered and paid for.

Replacement Mower (Kubota) PN09 SWO

Service Area: Grounds Maintenance Submitted by: Mark Beveridge

Brief Description of the Scheme:

Ride on mower for amenity areas and external contracts, purchased in 2009, by the time of renewal it will be 8 years old. As with all machinery it is used intensively for the growing season which now extends from late March until early November. The industry norm for replacement of this type of machinery is 5 years.

Revenue Implications:

None.

Timescale for Completion:

2017/18.

Capital Cost:

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	£	Actual Expenditure and Commitments as at end of August 2017 £	Variance as at end of August 2017 £
Original Estimate 2017/18	15,500		
Additional Approval 2017/18	1,450		
Total Approved Budget 2017/18	16,950	0	-16,950
ANTICIPATED TOTAL SCHEME COST	16,950		

<u>Progress – Budget Holder Comments:</u>

August/September 2017: No spend to the end of August 2017. However, the additional £1,450 budget was approved by Policy and Finance Committee on 12 September 2017, to increase the budget to £16,950 to fund the purchase. The mower has been delivered in September 2017, so the invoice will be paid soon.

July 2017: Procurement is in progress. It is estimated the mower will be ordered and delivered before Christmas 2017. The best quote received for a new mower on this scheme is £16,949, which is £1,449 higher than the scheme budget of £15,500. The budget estimate was based on the value of a previous similar mower purchase, updated by inflation. The Grounds Maintenance team still require the replacement machine and the additional budget requirement can be funded from the 2017/18 revenue budget.

Replacement Mowers - Scag 4x4 Mower (rvbc016) and Scag Mower (rvbc014)

Service Area: Grounds Maintenance Submitted by: Mark Beveridge

Brief Description of the Scheme:

This scheme follows the vehicle and plant replacement programme and covers the planned replacement of two Scaq Mowers, as follows:

- Scag 4x4 Mower (rvbc016) has a 10 year life span, longer than the industry norm. It is used for the banked areas of the Castle and other difficult terrains where a ride on machine would be unsafe to operate due to the incline. It is 4 wheel drive because it has been assessed as the best equipment for the work required.
- Scag Mower (rvbc014) is utilised both on RVBC amenity and contracted grass cutting. Reliable and
 controllable machines that give minimal operator fatigue are necessary in order to consistently provide the
 quality of cut that is required. The existing mower, purchased in 2008 will be 9 years old at the programmed
 replacement date and its reliability will be failing. The machine should be replaced if the demand for cutting
 remains at current levels.

Revenue Implications:

Existing Service – no change.

Timescale for Completion:

2017/18

Capital Cost:

<u>ouprui oost.</u>	£	Actual Expenditure and Commitments as at end of August 2017 £	Variance as at end of August 2017 £
Total Approved Budget 2017/18	13,000	0	-13,000
ANTICIPATED TOTAL SCHEME COST	13,000		

<u>Progress – Budget Holder Comments:</u>

August/September 2017: No spend to the end of August 2017. However, the mowers have been ordered in September 2017, with delivery expected by late Autumn 2017.

July 2017: These mowers will be replaced in late Autumn, at the end of the current cutting season. This will allow maximum use to be gained from the current machines and allow time for the new mowers to be purchased before financial year-end.

Replacement Pick Up Vehicles (Ford Ranger S/C 4WD) x 2 – PK07 LSY and PK07 TZG

Service Area: Grounds Maintenance

Submitted by: Mark Beveridge

Brief Description of the Scheme:

The two vehicles due for replacement were purchased in 2007, they are on a 10 year replacement cycle. They are used to transport materials and towing equipment for grounds maintenance to use on site.

Revenue Implications:

None.

Timescale for Completion:

2017/18

Capital Cost:

	£	Actual Expenditure and Commitments as at end of August 2017 £	Variance as at end of August 2017 £
Total Approved Budget 2017/18	41,000	40,421	-579
ANTICIPATED TOTAL SCHEME COST	41,000		

Progress – Budget Holder Comments:

August/September 2017: No change to July 2017 comments.

July 2017: Vehicles have been ordered and delivery is expected by late Autumn 2017.

RPIMP - Ribblesdale Pool Improvement Work (slippage)

Service Area: Ribblesdale Pool Head of Service: Mark Beveridge

Brief Description of the Scheme:

An improvement scheme which comprises modernisation work to the reception and changing areas and pool viewing balcony, and the creation of separate disability changing area provision with access from reception and straight to the pool hall.

Revenue Implications:

None expected.

<u>Timescale for Completion:</u>

Works - December 2016

Capital Cost:

Capital Cost:			
		Actual Expenditure and Commitments as at end of August 2017	Variance as at end of August 2017
	£	£	£
Original Estimate 2017/18	0		
Slippage from 2016/17	16,820		
Total Approved Budget 2017/18	16,820	4,943	-11,877
Actual Expenditure 2016/17	260,604		
ANTICIPATED TOTAL SCHEME COST	277,424		

Progress - Budget Holder Comments

August/September 2017: There is unlikely to be any further spend or commitments required on this scheme.

July 2017: The main contract value was finalised in May 2017. The 2017/18 spend to date is made up of two elements:

- £6,452 commitment for the contract retention payment, which is due to be paid in March 2018, twelve months after practical completion of the contract work.
- -£1,509 the final contract value agreed with the contractor in May 2017 was £1,509 less than the final contract valuation creditor estimated in the 2016/17 year-end accounts.

There is unlikely to be any further spend required on this scheme.

March 2017: The work on the main contract was completed in 2016/17 and Ribblesdale Pool re-opened in March 2017. The main contract value is still to be finalised, as officers are negotiating some final contract variation items. There may be further costs identified from this process. In addition, the main contract retention payment cannot be paid until twelve months after practical completion of the main contract. Slippage of the remaining scheme budget of £16,820 into 2017/18 is requested to fund the expenditure required.

Annex 2

Community Services Committee – Capital Programme 2017/18

August/September 2016: The current timetable is for the work to be put out to tender and a contractor appointed by early November 2016 and for the improvement work to be carried out between December 2016 and February 2017. Work is on-going to finalise and agree the Lottery Funding Agreement with Sport England.

July 2016: External funding of £150,000 from Sport England was confirmed in June 2016, subject to the signing of the Lottery Funding Agreement between the council and Sport England. The detailed specification for the improvement work is being worked up at present. The current timetable is for the scheme contractor to be chosen via tender and for the work to be carried out between December 2016 and February 2017.

May 2016: Initial bid submitted to Sport England in March 2016 for £150,000 grant funding and further bid information submitted in May 2016. Awaiting the formal funding announcement in June 2016.

PLAYQ - Play Area Improvements 2016/17 (slippage)

Service Area: Play Areas

Head of Service: Mark Beveridge

Brief Description of the Scheme:

Provide a fund for improving and maintaining the Council's eighteen play areas.

Revenue Implications:

None expected.

Timescale for Completion:

Start Date - April 2016

Anticipated Completion Date - March 2017

Capital Cost:

<u>Capital Cost:</u>		Actual Expenditure and Commitments as at end of August 2017	Variance as at end of August 2017
Original Estimate 2017/18	<u>£</u>	£	£
Slippage from 2016/17	6,780		
Total Approved Budget 2017/18	6,780	3,290	-3,490
Actual Expenditure 2016/17	33,216		
ANTICIPATED TOTAL SCHEME COST	39,996		

Progress - Budget Holder Comments

August/September 2017: The Whalley Woodland bark mulch work was completed in August 2017. Painting of equipment work is being planned in for September onwards. Continued wet weather into mid-September 2017 has prevented any work so far. Work will be at the Castle, Highfield Road, Kestor Lane, Mardale, John Smiths and Edisford.

July 2017: This slippage was for Whalley Woodland bark mulch work and painting of equipment across several play areas. The bark mulch was ordered by the end of July 2017 and the work has subsequently been completed in August 2017, approximate cost likely to be £3,500. Painting of equipment work has not been started yet, due to availability of works administration staff in summer and the poor weather conditions for painting. It is now planned to undertake this work after the school holidays at the Castle, Highfield Road, Kestor Lane, Mardale, John Smiths and Edisford.

March 2017: Two planned elements of this scheme, Whalley Woodland bark mulch laying and painting of equipment across various play areas, were not completed in 2016/17. The work had been planned in early 2017 but unavailability of staff and unsuitable weather conditions meant that neither job could take place. Slippage of £6,780 into 2017/18 is requested to fund the expenditure required on these two jobs.

Annex 2

Community Services Committee – Capital Programme 2017/18

August/September 2016: Gates and fencing work now completed at Kestor Lane. Main improvement works will be undertaken from Autumn 2016 onwards, following completion of the post summer holiday playground assessments. Further improvement works may also be required in-year if regular playground assessment checks or insurance condition surveys identify any improvement work. Some budget will be kept unallocated until March 2017 to ensure any currently unforeseen work can be funded.

July 2016: No change to May 2016 comments.

May 2016: Spend to date relates to improvement work across several play areas, including gates and fencing work ordered for Kestor Lane. Main improvements will be planned for September 2016 onwards, based on playground assessments after the summer school holidays. Further improvement works may also be required in-year if regular playground assessment checks or insurance condition surveys identify any improvement work. Some budget will be kept unallocated until March 2017 to ensure any currently unforeseen work can be funded.