**DECISION** 

# RIBBLE VALLEY BOROUGH COUNCIL REPORT TO POLICY AND FINANCE COMMITTEE

Agenda Item No 6

meeting date: 23 JANUARY 2018

title: REVISED REVENUE BUDGET 2017/18

submitted by: DIRECTOR OF RESOURCES

principal author: TRUDY HOLDERNESS

#### 1 PURPOSE

1.1 To agree a revised revenue budget for 2017/18 for this committee.

#### 2 BACKGROUND

- 2.1 The original estimate for this current financial year was set in March 2017.
- 2.2 As members will be aware, there can be numerous variations to the budget that come to our attention as the year progresses, particularly through the budget monitoring process.
- 2.3 At this time of year we revise the estimates for the current financial year in order to predict the likely outturn. In essence the Revised Estimate is the council's latest forecast for the outturn on the current financial year's budget. This also assists us in preparing the original estimate for the coming financial year.

#### 3 REVISING THE ORIGINAL ESTIMATE

- 3.1 Since the budget was originally set we now have the benefit of information from the outturn position for 2016/17 and the variances that were experienced in that financial year. Furthermore, as we have been monitoring our budgets during the year we can also use this information to inform the revised budget process.
- 3.2 The 2017/18 budget included provision for pay at 1.1% and price increases of 1.5%.
- 3.3 Whilst our committee income and expenditure may increase or decrease at the revised estimate items such as our budgeted core government funding and our council tax precept remain fixed. As a result, any compensating movement is within our earmarked reserves and general fund balances.
- 3.4 In addition to the use of data on past performance there have been detailed discussions with budget holders and heads of service on past service provision and future plans, playing an integral part in the budget setting process.
- 3.5 Furthermore, decisions and actions required as a result of committee meetings are incorporated in to the budget setting process, whilst financial implications would likely have already been identified as part of any committee decision.
- 3.6 As part of the setting of the revised estimate, this report is now presented to committee to seek comment and approval. Once approved by this committee, the revised estimate will be reported to Special Policy and Finance Committee.

- 3.7 The proposed revised estimate for this committee is now presented in the following section, with details of the movements that effect this revision being detailed at Annex 1. There are also details of the current actual position as at the end of November against the profiled Original Estimate and alongside the proposed Revised Estimate at Annex 2.
- 4 PROPOSED REVISED REVENUE BUDGET 2017/18
- 4.1 A comparison between the original and revised budgets for each cost centre is shown below, together with the associated movements in earmarked reserves.

| Cost Centre and<br>Description     | Original<br>Estimate<br>2017/18 | Movement in Expenditure | Movement in Income | Movement<br>in Support<br>Services | Movement<br>in Capital<br>Charges | Revised<br>Estimate<br>2017/18 |
|------------------------------------|---------------------------------|-------------------------|--------------------|------------------------------------|-----------------------------------|--------------------------------|
| BYELE: District By-Elections       | 0                               | 750                     | 0                  | 0                                  | 0                                 | 750                            |
| CEXEC: Chief Executives Department | 0                               | -37,240                 | -570               | 37,810                             | 0                                 | 0                              |
| CIVCF: Civic Functions             | 58,870                          | -2,960                  | 0                  | -2,520                             | 0                                 | 53,390                         |
| CIVST: Civic Suite                 | 0                               | -2,760                  | -20                | 2,590                              | 190                               | 0                              |
| CLOFF: Council Offices             | 0                               | 11,380                  |                    | -12,460                            | 1,080                             | 0                              |
| CLTAX: Council Tax                 | 340,780                         | 12,860                  | 0                  | -3,360                             | 0                                 | 350,280                        |
| COMPR: Computer Services           | 0                               | 12,950                  | 0                  | -12,290                            | -660                              | 0                              |
| CONTC: Contact Centre              | 0                               | -490                    | 0                  | 490                                | 0                                 | 0                              |
| CORPM: Corporate<br>Management     | 326,260                         |                         |                    | 9,660                              |                                   | 335,920                        |
| COSDM: Cost of Democracy           | 445,800                         | -8,130                  | -230               | 4,510                              | 0                                 | 441,950                        |
| CSERV: Corporate services          | 180,470                         | -20                     | 0                  | -14,730                            | 0                                 | 165,720                        |
| DISTC: District Elections          | 0                               | 3,720                   | 0                  | 0                                  | 0                                 | 3,720                          |
| ELADM: Election<br>Administration  | 43,320                          |                         |                    | 25,650                             |                                   | 68,970                         |

| Cost Centre and<br>Description                 | Original<br>Estimate<br>2017/18 | Movement in Expenditure | Movement in Income | Movement<br>in Support<br>Services | Movement<br>in Capital<br>Charges | Revised<br>Estimate<br>2017/18 |
|--|---------------------------------|-------------------------|--------------------|------------------------------------|-----------------------------------|--------------------------------|
| ELECT: Register of Electors                    | 91,530                          | -6,100                  | -10,970            | 4,580                              |                                   | 79,040                         |
| EMERG: Community Safety                        | 59,570                          | -30                     | 0                  | 4,690                              | 0                                 | 64,230                         |
| ESTAT: Estates                                 | 54,960                          | 730                     | -750               | -1,090                             | 6,780                             | 60,630                         |
| FLDRB: Flood Resilience<br>Grants - Businesses | 0                               | 56,790                  | -56,790            |                                    |                                   | 0                              |
| FLDRH: Flood Resilience<br>Grants - Households | 0                               | 212,890                 | -212,890           |                                    |                                   | 0                              |
| FMISC: Policy & Finance<br>Miscellaneous       | -54,740                         | -28,460                 | -48,230            | 4,630                              | 0                                 | -126,800                       |
| FSERV: Financial Services                      | 0                               | 12,380                  | 10                 | -12,390                            | 0                                 | 0                              |
| LANDC: Land Charges                            | 17,260                          | 470                     | 900                | 490                                |                                   | 19,120                         |
| LICSE: Licensing                               | 24,980                          | -350                    | 1,940              | 9,060                              |                                   | 35,630                         |
| LSERV: Legal Services                          | 0                               | 11,120                  | 0                  | -11,120                            | 0                                 | 0                              |
| LUNCH: Luncheon Clubs                          | 15,070                          |                         |                    | -1,050                             |                                   | 14,020                         |
| NNDRC: National Non<br>Domestic Rates          | 36,200                          | 36,860                  | -44,840            | 2,130                              | 0                                 | 30,350                         |
| OMDEV: Organisation & Member Development       | 0                               | 13,630                  | 120                | -13,750                            | 0                                 | 0                              |
| PERFM: Performance<br>Reward Grants            | 55,010                          | -37,780                 |                    | -730                               |                                   | 16,500                         |
| REVUE: Revenues & Benefits                     | 0                               | -6,840                  | 0                  | 6,840                              | 0                                 | 0                              |
| SUPDF: Superannuation<br>Deficiency Payments   | 97,920                          | -3,330                  | 0                  | 0                                  | 0                                 | 94,590                         |

| Cost Centre and<br>Description                                   | Original<br>Estimate<br>2017/18 | Movement in Expenditure | Movement in Income | Movement<br>in Support<br>Services | Movement<br>in Capital<br>Charges | Revised<br>Estimate<br>2017/18 |
|--|---------------------------------|-------------------------|--------------------|------------------------------------|-----------------------------------|--------------------------------|
| FGSUB: Grants &<br>Subscriptions - Policy and<br>Finance         | 160,560                         | -820                    | 0                  | 5,100                              | 0                                 | 164,840                        |
| Grand Total  | 1,953,820                       | 251,220                 | -372,320           | 32,740                             | 7,390                             | 1,872,850                      |
| Associated Movements in E  | Earmarked Re                    | eserves                 |                    |                                    |                                   |                                |
| FNBAL/H326<br>Performance Reward Grant<br>(PRG) Reserve          | -53,500                         | 37,780                  |                    |                                    |                                   | -15,720                        |
| FNBAL/H362<br>Individual Electoral<br>Registration (IER) Reserve | -1,420                          |                         | -7,060             |                                    |                                   | -8,480                         |
| FNBAL/H230<br>Election Reserve                                   | 22,540                          |                         | -4,470             |                                    |                                   | 18,070                         |
| FNBAL/H269<br>Revaluation Reserve                                | 2,060                           |                         |                    |                                    |                                   | 2,060                          |
| FNBAL/H337<br>Equipment Reserve                                  | 0                               |                         | -12,320            |                                    |                                   | -12,320                        |
| FNBAL/H326<br>Vat Shelter Reserve                                | 158,000                         | 47,650                  |                    |                                    |                                   | 205,650                        |
| FNBAL/H288<br>Supernanuation Adjustment<br>Reserve               | 0                               | 7,920                   |                    |                                    |                                   | 7,920                          |
| FNBAL/H262<br>IT Equipment reserve                               | 0                               |                         | -6,520             |                                    |                                   | -6,520                         |
| Net after Movements in<br>Earmarked Reserves                     | 2,081,500                       | 344,570                 | -402,690           | 32,740                             | 7,390                             | 2,063,510                      |

4.2 The difference between the revised and original estimate is a decrease in net expenditure of £80,970 or a decrease in net expenditure of £17,990 after allowing for movements on earmarked reserves.

#### 5 KEY MOVEMENTS FROM ORIGINAL ESTIMATE TO REVISED ESTIMATE

5.1 Within the proposed Revised Estimate there are a number of substantial movements, and these are summarised in the table below. A more detailed analysis of the movements is provided at Annex 1.

| Description   | Variance Original Estimate 2017/18 to DRAFT Revised Estimate 2017/18 £ |
|---|--|
| CEXEC: Chief Executives Department  |  |
| Employee costs reduced due to the level of staff turnover experienced in Environmental Health, Building Control, Community Development, Regeneration and Forward Planning sections in year to date. | -30,890  |
| CLOFF: Council Offices  |  |
| The budget for electricity usage has been increased as the meter readings for usage have increased.   | 10,270   |
| CLTAX: Council Tax  |  |
| The cost of an upgrade to the ICON system has been allowed for in the budget. This is fully funded from an earmarked reserve established for this purpose.  | 12,320   |
| COSDM: Cost of Democracy  |  |
| This adjustment reflects the change that was made to the timing of the annual uprating of allowances. This was not adjusted for in the 2017/18 original estimate.                                   | -9,110   |
| ELECT: Register of Electors   |  |
| Reduction in the budget for postages to better reflect current costs.   | -10,110  |
| Increase in budget provisions for employee and supplies & service costs to cover the additional costs of Individual Electoral Registration (IER)  | 10,690   |
| Additional grant applied for and received in year to continue to support the additional costs involved in introducing electoral registration  | -10,970  |
| FLDRB/FLDRH: Flood grants - Business / Households   |  |
| Approved grants payable to Businesses and Households in respect of flood resilience measures. This is fully funded by the Government via Lancashire County Council - as shown below.                | 269,680  |

| Description  | Variance Original Estimate 2017/18 to DRAFT Revised Estimate 2017/18 £ |
|--|--|
| Reimbursement of flood resilience grants from the Government via Lancashire County Council   | -269,680   |
| FMISC: Policy & Finance Miscellaneous  |  |
| Reduction in external audit fees budget to reflect the current level of audit fees now being charged.  | -21,110  |
| Forecast increase in income from the VAT Shelter arrangement with Ribble Valley Homes. This is based on latest estimates provided by them and reflects the arrangements put in place under the housing transfer agreement.                                   | -47,650  |
| FSERV: Financial Services  |  |
| Forecast increase in staffing costs due to the low level of staff turnover that has been experienced to date.  | 15,320   |
| LSERV: Legal Services  |  |
| Forecast increase in staffing costs due to the low level of staff turnover that has been experienced to date. There is also an increase in superannuation costs as there has been an increase in the number of staff that are members of the pension scheme. | 15,600   |
| NNDRC: National Non Domestic Rates   |  |
| Additional budget included for professional legal fees incurred acting on Ribble Valley's behalf in a dispute regarding business rates. Compensation has been made in respect of these and past year costs (see below).                                      | 11,640   |
| Additional income to reflect the compensation payment received for current year and past years in respect of professional fees incurred in a dispute over business rates. (see above)  | -27,610  |
| OMDEV: Organisation & Member Development   |  |
| New budget for payments made in respect of the apprenticeship levy. These payments are set aside and topped up by the government for us to draw-down to pay for apprenticeship level training.   | 11,700   |

| Description  | Variance Original Estimate 2017/18 to DRAFT Revised Estimate 2017/18 £ |
|--|--|
| PERFM: Performance Reward Grants   |  |
| The Parish Grant scheme which fell under this cost centre is now coming to a close and this is reflected in the budget that has been set. After allowing for all commitments there remains just over £60K unallocated in the Performance Reward Grant earmarked reserve. | -37,780  |
| Support Service Costs  |  |
| Overall net increase in support service costs.   | 32,740   |

#### 6 CONCLUSION

The difference between the revised and original estimate is a decrease in net expenditure of £17,990 after allowing for transfers to and from earmarked reserves.

#### 7 RISK ASSESSMENT

- 7.1 The approval of this report may have the following implications
  - Resources: approval of the revised estimate would see a decrease in net expenditure of £80,970 or £17,990 after movements on earmarked reserves.
  - Technical, Environmental and Legal: none identified
  - Political: none identified
  - Reputation: sound financial planning safeguards the reputation of the Council
  - Equality and Diversity Equality and diversity issues are considered in the provision of all Council services.

#### 8 RECOMMENDED THAT COMMITTEE

8.1 Agree the revenue revised estimate for 2017/18.

SENIOR ACCOUNTANT

**DIRECTOR OF RESOURCES** 

PF5-18/TH/AC 11 January 2018

For further background information please ask for Trudy Holderness

**BACKGROUND PAPERS - None** 

|   | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|---|---------------------------|--------------------|---|-----------------------------|------------------------|
| CEXEC: Chief Executives Department  |                           |                    |   |                             |                        |
| Employee costs reduced due to the level of staff turnover experienced in Environmental Health, Building Control, Community Development, Regeneration and Forward Planning sections in year to date. | -30,890                   |                    |   |                             |                        |
| Reduced lump sum superannuation payable as payment is now made upfront annually (previously monthly) resulting in a discounted amount payable.  | -7,700                    |                    |   |                             |                        |
| Increase in the support service costs for accommodation and recharge from financial services due to changes in cost allocation.   |                           |                    | 8,610                                   |                             |                        |
| The reduction in overall net expenditure on this service is reflected in a consequential reduction in onward recharges to other services.   |                           |                    | 29,200                                  |                             |                        |
| Total Chief Executives Department   |                           |                    |   |                             | -780                   |
| CIVCF: Civic Functions  |                           |                    |   |                             |                        |
| Reduction in employee costs due to a reduction in contracted hours of the mayors' attendant post.   | -3,060                    |                    |   |                             |                        |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|---|-----------------------------|------------------------|
| Reduction in support service costs mainly from legal services due to changes in cost allocation from this service  |                           |                    | -2,520                                  |                             |                        |
| Total Civic functions  |                           |                    |   |                             | -5,580                 |
| CIVST: Civic Suite   |                           |                    |   |                             |                        |
| The provision for repair and maintenance has been reduced to reflect the future impact of programmed work at the civic suite in the 2017/18 capital programme. | -2,380                    |                    |   |                             |                        |
| Reduction in support costs from community services department due to changes in cost allocations from this service.  |                           |                    | -1,130                                  |                             |                        |
| The reduction in overall net expenditure on this service is reflected in a consequential reduction in onward recharges to other services.                      |                           |                    | 3,720                                   |                             |                        |
| Total Civic Suite  |                           |                    |   |                             | 210                    |
| CLOFF: Council Offices   |                           |                    |   |                             |                        |
| The budget for electricity usage has been increased as the meter readings for usage have increased.  | 10,270                    |                    |   |                             |                        |
| Increase in provision for depreciation following a review of the value of the offices at the end of the 2016/17 financial year.                                |                           |                    |   | 1,080                       |                        |

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|   | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|---|---------------------------|--------------------|---|-----------------------------|------------------------|
| Increase in support service costs mainly from financial services and organisation and member development offset by a reduction from community services department due to changes in cost allocations from these services. |                           |                    | 540                                     |                             |                        |
| The increase in overall net expenditure on this service is reflected in a consequential increase in onward recharges to other services.   |                           |                    | -12,970                                 |                             |                        |
| Total Council Offices   |                           |                    |   |                             | -1,080                 |
| CLTAX: Council Tax  |                           |                    |   |                             |                        |
| The cost of an upgrade to the ICON system has been allowed for in the budget. This is fully funded from an earmarked reserve established for this purpose.  | 12,320                    |                    |   |                             |                        |
| Reduction in support service costs mainly from legal services and financial services due to changes in cost allocation from these services  |                           |                    | -3,360                                  |                             |                        |
| Total Council Tax   |                           |                    |   |                             | 8,960                  |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN SUPPORT SERVICES £ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|--------------------------------|-----------------------------|------------------------|
| COMPR: Computer Services   |                           |                    |                                |                             |                        |
| Forecast increase in staffing costs due to the low level of staff turnover that has been experienced to date.  | 2,620                     |                    |                                |                             |                        |
| To complete the migration to the new infrastructure it was necessary to obtain a number of annual SQL server licenses. We also needed to migrate to a new mobile email solution. The additional costs of these has been funded by use of the ICT repairs and renewals earmarked reserve following approval by this committee in November 2017. | 6,520                     |                    |                                |                             |                        |
| The cost of Government Connect has increased due to an above inflationary increase in the data services charges from 2016/17 and 2017/18   | 2,430                     |                    |                                |                             |                        |
| Reduction mainly in support service costs from financial services due to changes in cost allocations from this service.  |                           |                    | -1,540                         |                             |                        |
| The increase in overall net expenditure on this service is reflected in a consequential increase in onward recharges to other services.  |                           |                    | -10,750                        |                             |                        |
| Total Computer Services  |                           |                    |                                |                             | -720                   |

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|   | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|---|---------------------------|--------------------|---|-----------------------------|------------------------|
| CONTC: Contact Centre   |                           |                    |   |                             |                        |
| There is an increase in expenditure due to the lower level of staff turnover. However, there is also a lower superannuation past service charge due to a discounted charge being incurred as payments are now made in full at the start of the year rather than paying monthly. | -1,950                    |                    |   |                             |                        |
| Tuition fees budget has been increased to allow for detailed training following a significant upgrade to the customer relationship management system.   | 3,110                     |                    |   |                             |                        |
| Reduction in software maintenance cost due to commiting to a longer term contract.  | -1,780                    |                    |   |                             |                        |
| Increase in support service costs mainly from Financial Service and IT services due to changes in cost allocations from these services  |                           |                    | 3,840                                   |                             |                        |
| The increase in overall net expenditure on this service is reflected in a consequential increase in onward recharges to other services.   |                           |                    | -3,350                                  |                             |                        |
| Total Contact Centre  |                           |                    |   |                             | -130                   |

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|   | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|---|---------------------------|--------------------|---|-----------------------------|------------------------|
| CORPM: Corporate Management   |                           |                    |   |                             |                        |
| Increase in support service costs mainly from financial services and the Chief Executives department. This is partly offset by a reduction in the recharge from the contact centre. This is due to changes in cost allocations from these services. |                           |                    | 9,660                                   |                             |                        |
| Total Corporate Management  |                           |                    |   |                             | 9,660                  |
| CSERV: Corporate Services   |                           |                    |   |                             |                        |
| Reduction in support service costs mainly from organisation and member development service area due to changes in cost allocations from this service  |                           |                    | -14,730                                 |                             |                        |
| Total Corporate services  |                           |                    |   |                             | -14,730                |
| COSDM: Cost of Democracy  |                           |                    |   |                             |                        |
| This adjustment reflects the change that was made to the timing of the annual uprating of allowances. This was not adjusted for in the 2017/18 original estimate.   | -9,110                    |                    |   |                             |                        |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN SUPPORT SERVICES £ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|--------------------------------|-----------------------------|------------------------|
| Increase in support service costs mainly from legal services, due to changes in cost allocations from this service. This is partly offset by an increase in the recharge for accommodation charges.  |                           |                    | 4,510                          |                             |                        |
| Total cost of democracy  |                           |                    |                                |                             | -4,600                 |
| DISTC: District Elections  |                           |                    |                                |                             |                        |
| Cost incurred on the purchase of polling booths. This cost will be funded from the election earmarked reserve which is set aside for this purpose.   | 3,720                     |                    |                                |                             |                        |
| Total District Elections   |                           |                    |                                |                             | 3,720                  |
| ELADM: Election Administration   |                           |                    |                                |                             |                        |
| Increase in support service costs mainly from financial services, organisation and member development service and the Chief Executive's department. This is partly offset by a reduction in costs from legal services. These changes are due to changes in cost allocations. |                           |                    | 25,650                         |                             |                        |
| Total Election Administration  |                           |                    |                                |                             | 25,650                 |

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|   | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN SUPPORT SERVICES £ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|---|---------------------------|--------------------|--------------------------------|-----------------------------|------------------------|
| ELECT: Register of Electors   |                           |                    |                                |                             |                        |
| Reduction in the budget for postages to better reflect current costs.   | -10,110                   |                    |                                |                             |                        |
| Increase in budget provisions for employee and supplies & service costs to cover the additional costs of Individual Electoral Registration (IER)              | 10,690                    |                    |                                |                             |                        |
| 50% of the software costs have been charged to the election held on behalf of LCC and also the General Election. This reduces the charge on this cost centre. | -6,070                    |                    |                                |                             |                        |
| Additional grant applied for and received in year to continue to support the additional costs involved in introducing electoral registration                  |                           | -10,970            |                                |                             |                        |
| Increase in support service costs mainly from legal services due to changes in cost allocations from this service.  |                           |                    | 4,580                          |                             |                        |
| Total Register of Electors  |                           |                    |                                |                             | -11,880                |
| EMERG: Community Safety   |                           |                    |                                |                             |                        |
| Increase in support service costs mainly from<br>the Chief Executive's department. This is due<br>to changes in cost allocations from this service            |                           |                    | 4,690                          |                             |                        |
| Total Community Safety  |                           |                    |                                |                             | 4,690                  |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|---|-----------------------------|------------------------|
| ESTAT: Estates   |                           |                    |   |                             |                        |
| Increase in provision for depreciation following a review of the value of assets at the end of the 2016/17 financial year.   |                           |                    |   | 6,780                       |                        |
| Reduction in support service costs from<br>Community Services department, financial<br>services and legal services due to changes in<br>cost allocations from these services         |                           |                    | -1,090                                  |                             |                        |
| Total Estates  |                           |                    |   |                             | 5,690                  |
| FGSUB: Grants and Subscriptions - Policy & Finance   |                           |                    |   |                             |                        |
| There is an increase in support service costs from Financial services due to changes in cost allocations from this service   |                           |                    | 5,100                                   |                             |                        |
| Total Grants & Subscriptions   |                           |                    |   |                             | 5,100                  |
| FLDRB/FLDRH: Flood grants - Businesses / Households  |                           |                    |   |                             |                        |
| Approved grants payable to Businesses and Households in respect of flood resilience measures. This is fully funded by the Government via Lancashire County Council - as shown below. | 269,680                   |                    |   |                             |                        |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|---|-----------------------------|------------------------|
| Reimbursement of flood resilience grants from the Government via Lancashire County Council   |                           | -269,680           |   |                             |                        |
| Total Flood Grants   |                           |                    |   |                             | 0                      |
| FMISC: Finance Miscellaneous   |                           |                    |   |                             |                        |
| Reduction in external audit fees budget to reflect the current level of audit fees now being charged.  | -21,110                   |                    |   |                             |                        |
| Forecast increase in income from the VAT Shelter arrangement with Ribble Valley Homes. This is based on latest estimates provided by them and refelcts the arrangements put in place under the housing transfer agreement. |                           | -47,650            |   |                             |                        |
| The saving as a result paying the council's employer current service pension contributions in full at the beginning of the year (estimated to be £7,920) is reflected under this budget heading.                           | -7,920                    |                    |   |                             |                        |
| Increase in debt management costs mainly due to an increase in cost allocations from financial services  |                           |                    | 3,870                                   |                             |                        |
| Total Finance Miscellaneous  |                           |                    |   |                             | -72,810                |

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|   | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|---|---------------------------|--------------------|---|-----------------------------|------------------------|
| FSERV: Financial Services   |                           |                    |   |                             |                        |
| Forecast increase in staffing costs due to the low level of staff turnover that has been experienced to date.   | 15,230                    |                    |   |                             |                        |
| Reduced lump sum superannuation payable as payment is now made upfront annually (previously monthly) resulting in a discounted amount payable.  | -3,460                    |                    |   |                             |                        |
| Increase in the recharge for accommodation costs. Also support service costs from organisation and member development service and IT services have increased due to changes in cost allocations from these services |                           |                    | 3,830                                   |                             |                        |
| The increase in overall net expenditure on this service is reflected in a consequential increase in onward recharges to other services.   |                           |                    | -16,220                                 |                             |                        |
| Total Financial Services  |                           |                    |   |                             | -620                   |
| LUNCH: Luncheon Clubs   |                           |                    |   |                             |                        |
| There has been a reduction in support service costs recharged from the Chief Executive's department due to changes in cost allocations from this service  |                           |                    | -1,050                                  |                             |                        |
| Total Luncheon Clubs  |                           |                    |   |                             | -1,050                 |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|---|-----------------------------|------------------------|
| LICSE: Licensing   |                           |                    |   |                             |                        |
| There has been a reduction in the level of licensing income, particularly from taxi licenses   |                           | 1,940              |   |                             |                        |
| Increase in support service costs mainly from legal services due to changes in cost allocations from this service  |                           |                    | 9,060                                   |                             |                        |
| Total Licensing  |                           |                    |   |                             | 11,000                 |
| LSERV: Legal Services  |                           |                    |   |                             |                        |
| Forecast increase in staffing costs due to the low level of staff turnover that has been experienced to date. There is also an increase in superannuation costs as there has been an increase in the number of staff that are members of the pension scheme. | 15,600                    |                    |   |                             |                        |
| Reduced lump sum superannuation payable as payment is now made upfront annually (previously monthly) resulting in a discounted amount payable.   | -1,650                    |                    |   |                             |                        |
| Increase in income from charges made in respect of certain freedom of information requests   |                           | -1,550             |   |                             |                        |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|---|-----------------------------|------------------------|
| Increase in the recharge for accommodation cost. Also support service costs from computer services has increased. This has been partly offset by a reduction in costs from the contact centre. This is due to changes in cost allocations from these services. |                           |                    | 1,980                                   |                             |                        |
| The increase in overall net expenditure on this service is reflected in a consequential increase in onward recharges to other services.  |                           |                    | -13,100                                 |                             |                        |
| Total Legal Services   |                           |                    |   |                             | 1,280                  |
| NNDRC: National Non Domestic Rates   |                           |                    |   |                             |                        |
| A company has been engaged on a trial basis to help identify additional business rateable values that are not currently on the register. This is currently on a commission basis and should generate additional business rates income.                         | 5,750                     |                    |   |                             |                        |
| Additional budget included for professional legal fees incurred acting on Ribble Valley's behalf in a dispute regarding business rates. Compensation has been made in respect of these and past year costs (see below).  | 11,640                    |                    |   |                             |                        |

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|  | MOVEMENT IN EXPENDITURE | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|-------------------------|--------------------|---|-----------------------------|------------------------|
| This budget relates to business rates growth in the enterprise zone - this will be paid to the Lancashire Economic Partnership (LEP) via Lancashire County Council   | 19,530                  | -19,530            |   |                             |                        |
| Additional income to reflect the compensation payment received for current year and past years in respect of professional fees incurred in a dispute over business rates. (see above)                                  |                         | -27,610            |   |                             |                        |
| There has been an increase in support service costs, mainly from financial services. This is partly offset by a reduction in costs from legal services. This is due to changes in cost allocations from these services |                         |                    | 2,130                                   |                             |                        |
| Total National Non Domestic Rates  |                         |                    |   |                             | -8,090                 |
| OMDEV: Organisation & Member<br>Development  |                         |                    |   |                             |                        |
| Forecast increase in staffing costs due to the low level of staff turnover that has been experienced to date.  | 3,670                   |                    |   |                             |                        |
| Reduced lump sum superannuation payable as payment is now made upfront annually (previously monthly) resulting in a discounted amount payable.   | -1,790                  |                    |   |                             |                        |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|---|-----------------------------|------------------------|
| New budget for payments made in respect of<br>the apprenticeship levy. These payments are<br>set aside and topped up by the government for<br>us to draw-down to pay for apprenticeship<br>level training.   | 11,700                    |                    |   |                             |                        |
| Reduction in support service costs due to changes in cost allocations, mainly from financial services. This is partly offset by an increase in the recharge of accommodation costs.  |                           |                    | -4,220                                  |                             |                        |
| The increase in overall net expenditure on this service is reflected in a consequential increase in onward recharges to other services.  |                           |                    | -9,520                                  |                             |                        |
| Total Organisation & Member Development  |                           |                    |   |                             | -160                   |
| PERFM: Performance reward grants   |                           |                    |   |                             |                        |
| The Parish Grant scheme which fell under this cost centre is now coming to a close and this is reflected in the budget that has been set. After allowing for all commitments there remains just over £60K unallocated in the Performance Reward Grant earmarked reserve. | -37,780                   |                    |   |                             |                        |
| Total Performance Reward Grant   |                           |                    |   |                             | -37,780                |

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|   | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|---|---------------------------|--------------------|---|-----------------------------|------------------------|
| REVUE: Revenues & Benefits  |                           |                    |   |                             |                        |
| Forecast increase in staffing costs due to the low level of staff turnover that has been experienced to date.   | -2,350                    |                    |   |                             |                        |
| Reduced lump sum superannuation payable as payment is now made upfront annually (previously monthly) resulting in a discounted amount payable.  | -2,610                    |                    |   |                             |                        |
| Increase in the recharge for accommodation costs. Also support service costs in respect of the contact centre have increased. This is partly offset by a reduction in costs from financial services and organisation & member development services. This is due to changes in cost allocations from these services. |                           |                    | 1,520                                   |                             |                        |
| The decrease in overall net expenditure on this service is reflected in a consequential decrease in onward recharges to other services.   |                           |                    | 5,320                                   |                             |                        |
| Total Revenues & Benefits   |                           |                    |   |                             | 1,880                  |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|---|-----------------------------|------------------------|
| SUPDF: Superannuation Deficiency Payments  |                           |                    |   |                             |                        |
| Reduction in deficiency payment due to the reducing number of beneficiaries  | -3,330                    |                    |   |                             |                        |
| Total Superannuation Deficiency Payments   |                           |                    |   |                             | -3,330                 |
| Other Variances  | 1,790                     | 2,730              | 480                                     | -470                        | 4,530                  |
| Subtotal   | 251,220                   | -372,320           | 32,740                                  | 7,390                       | -80,970                |
| MOVEMENT IN EARMARKED RESERVES   |                           |                    |   |                             |                        |
| FNBAL/H326 Performance Reward Grant (PRG) Reserve: Decrease in the contribution required to fund Parish Grants paid in 2017/18                       | 37,780                    |                    |   |                             | 37,780                 |
| FNBAL/H362 Individual Electoral Registration (IER) Reserve: Increase in contribution required from reserve to fund additional costs incurred for IER |                           | -7,060             |   |                             | -7,060                 |

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|  | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|--|---------------------------|--------------------|---|-----------------------------|------------------------|
| FNBAL/H230 Election Reserve: A contribution from the reserve is required to fund cost of purchase of Polling Booths and postage of poll cards for Longridge Town Council election in the year. |                           | -4,470             |   |                             | -4,470                 |
| FNBAL/H262 IT repairs and renewal reserve: Contribution required to fund SQL Licences and migration to Blackberry Unified Enterprise Management system   |                           | -6,520             |   |                             | -6,520                 |
| FNBAL/H337 Equipment Reserve: Contribution from the reserve is required to fund ICON (Income System) upgrade   |                           | -12,320            |   |                             | -12,320                |
| FNBAL/H288 Supernanuation Reserve: Contribution to reserve to equalise the difference between prepaid superannuation and estimate due  | 7,920                     |                    |   |                             | 7,920                  |

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|   | MOVEMENT IN EXPENDITURE £ | MOVEMENT IN INCOME | MOVEMENT IN<br>SUPPORT<br>SERVICES<br>£ | MOVEMENT IN<br>CAPITAL<br>£ | TOTAL<br>MOVEMENT<br>£ |
|---|---------------------------|--------------------|---|-----------------------------|------------------------|
| FNBAL/H325 Vat Shelter Reserve: increase in contribution from reserve due to an increase in anticipated income received from Symphony Homes | 47,650                    |                    |   |                             | 47,650                 |
| Total Movement in Earmarked Reserves  | 93,350                    | -30,370            | 0                                       | 0                           | 62,980                 |
| Total Movement  | 344,570                   | -402,690           | 32,740                                  | 7,390                       | -17,990                |

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| Cost<br>Centre | Description                                  | Original<br>Estimate to End<br>November | Actual and Commitments to end November | Full Year<br>Original<br>Estimate | Proposed<br>Revised<br>Estimate |
|----------------|--|---|--|-----------------------------------|---------------------------------|
| BYELE          | District By-Elections                        | 0                                       | 750                                    | 0                                 | 750                             |
| CEXEC          | Chief Executives<br>Department               | 610,003                                 | 593,973                                | 0                                 | 0                               |
| CIVCF          | Civic Functions                              | 34,553                                  | 29,712                                 | 58,870                            | 53,390                          |
| CIVST          | Civic Suite                                  | 24,742                                  | 19,622                                 | 0                                 | 0                               |
| CLOFF          | Council Offices                              | 126,577                                 | 122,627                                | 0                                 | 0                               |
| CLTAX          | Council Tax                                  | 41,127                                  | 125,773                                | 340,780                           | 350,280                         |
| COMPR          | Computer services                            | 137,968                                 | 177,941                                | 0                                 | 0                               |
| CONTC          | Contact Centre                               | 119,836                                 | 100,136                                | 0                                 | 0                               |
| CORPM          | Corporate Management                         | 0                                       | 0                                      | 326,260                           | 335,920                         |
| COSDM          | Cost of Democracy                            | 162,720                                 | 151,564                                | 445,800                           | 441,950                         |
| CSERV          | Corporate Services                           | 22,919                                  | 22,242                                 | 180,470                           | 165,720                         |
| DISTC          | District Elections                           | 0                                       | 3,725                                  | 0                                 | 3,720                           |
| ELADM          | Election Administration                      | 0                                       | 0                                      | 43,320                            | 68,970                          |
| ELECT          | Register of Electors                         | 40,667                                  | 38,878                                 | 91,530                            | 79,040                          |
| EMERG          | Community Safety                             | 4,997                                   | 4,877                                  | 59,570                            | 64,230                          |
| ESTAT          | Estates                                      | -18,921                                 | -18,762                                | 54,960                            | 60,630                          |
| FGSUB          | Grants & Subscriptions -<br>Policy & Finance | 125,895                                 | 125,402                                | 160,560                           | 164,840                         |
| FLDRB          | Flood Resilience Grants - Businesses         | 0                                       | 44,735                                 | 0                                 | 0                               |
| FLDRH          | Flood Resilience Grants - Households         | 0                                       | 171,214                                | 0                                 | 0                               |
| FMISC          | Policy & Finance<br>Miscellaneous            | 23,302                                  | 31,946                                 | -54,740                           | -126,800                        |

| Cost<br>Centre | Description                                  | Original<br>Estimate to End<br>November | Actual and<br>Commitments<br>to end<br>November | Full Year<br>Original<br>Estimate | Proposed<br>Revised<br>Estimate |
|----------------|--|---|---|-----------------------------------|---------------------------------|
| FSERV          | Financial Services                           | 386,879                                 | 398,447   | 0                                 | 0                               |
| LANDC          | Land Charges                                 | -41,586                                 | -41,159   | 17,260                            | 19,120                          |
| LICSE          | Licensing                                    | -66,260                                 | -71,549   | 24,980                            | 35,630                          |
| LSERV          | Legal Services                               | 213,376                                 | 214,133   | 0                                 | 0                               |
| LUNCH          | Luncheon Clubs                               | 12,910                                  | 1,530   | 15,070                            | 14,020                          |
| NNDRC          | National Non Domestic<br>Rates               | 8,574                                   | -21,218   | 36,200                            | 30,350                          |
| OMDEV          | Organisation & Member<br>Development         | 219,611                                 | 227,877   | 0                                 | 0                               |
| PERFM          | Performance Reward<br>Grants                 | 13,648                                  | 19,633  | 55,010                            | 16,500                          |
| REVUE          | Revenues & Benefits                          | 305,240                                 | 297,054   | 0                                 | 0                               |
| SUPDF          | Superannuation Deficiency Payments           | 63,271                                  | 61,263  | 97,920                            | 94,590                          |
| Committe       | e Subtotal                                   | 2,572,048                               | 2,832,366                                       | 1,953,820                         | 1,872,850                       |
| Earmarke       | d Reserves                                   |   |   |                                   |                                 |
| FNBAL/<br>H326 | Performance Reward<br>Grants Reserve         | -13,648                                 | -19,633   | -53,500                           | -15,720                         |
| FNBAL/<br>H362 | Individual Electoral<br>Registration Reserve | -11,540                                 | -13,048   | -1,420                            | -8,480                          |
| FNBAL/<br>H230 | Election Reserve                             | 22,540                                  | 18,064  | 22,540                            | 18,070                          |
| FNBAL/<br>H269 | Revaluation Reserve                          | 2,060                                   | 2,060   | 2,060                             | 2,060                           |
| FNBAL/<br>H337 | Equipment Reserve                            | 0                                       | -9,748  | 0                                 | -12,320                         |
| FNBAL/<br>H321 | Vat Shelter Reserve                          | 0                                       | 0   | 158,000                           | 205,650                         |
| FNBAL/<br>H288 | Superannuation<br>Adjustment Reserve         | 0                                       | 0   | 0                                 | 7,920                           |
| FNBAL/<br>H362 | IT Repairs & Renewal<br>Reserve              | 0                                       | -6,520  | 0                                 | -6,520                          |
| Subtotal I     | Earmarked Reserves                           | -588                                    | -28,825   | 127,680                           | 190,660                         |
|                | Total  | 2,571,460                               | 2,803,541                                       | 2,081,500                         | 2,063,510                       |