The Annual Audit Letter
for Ribble Valley Borough Council

Year ended 31 March 2019

07 Aug 2019
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Your key Grant Thornton team members are:

**Mark Heap**
Engagement Lead  
T: 0161 234 6375  
E: mark.r.heap@uk.gt.com

**Sophia Iqbal**
Engagement Manager  
T: 0161 234 6372  
E: sophia.s.iqbal@uk.gt.com

**Jeanette Allen**
In Charge Auditor  
T: 0161 953 6341  
E: Jeanette.T.Allen@uk.gt.com

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Executive Summary

Purpose

Our Annual Audit Letter (Letter) summarises the key findings arising from the work that we have carried out at Ribble Valley Borough Council (the Council) for the year ended 31 March 2019.

This Letter is intended to provide a commentary on the results of our work to the Council and external stakeholders, and to highlight issues that we wish to draw to the attention of the public. In preparing this Letter, we have followed the National Audit Office (NAO)'s Code of Audit Practice and Auditor Guidance Note (AGN) 07 – 'Auditor Reporting'. We reported the detailed findings from our audit work to the Council’s Accounts and Audit Committee as those charged with governance in our Audit Findings Report on 24 July 2019.

Our work

<table>
<thead>
<tr>
<th>Materiality</th>
<th>We determined materiality for the audit of the Council’s financial statements to be £432,000, which is 2% of the Council’s gross revenue expenditure.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial Statements opinion</td>
<td>We gave an unqualified opinion on the Council's financial statements on 29 July 2019.</td>
</tr>
<tr>
<td>Whole of Government Accounts (WGA)</td>
<td>We completed work on the Council’s consolidation return following guidance issued by the NAO.</td>
</tr>
<tr>
<td>Use of statutory powers</td>
<td>We did not identify any matters which required us to exercise our additional statutory powers.</td>
</tr>
</tbody>
</table>

Respective responsibilities

We have carried out our audit in accordance with the NAO's Code of Audit Practice, which reflects the requirements of the Local Audit and Accountability Act 2014 (the Act). Our key responsibilities are to:

- give an opinion on the Council’s financial statements (section two)
- assess the Council’s arrangements for securing economy, efficiency and effectiveness in its use of resources (the value for money conclusion) (section three).

In our audit of the Council’s financial statements, we comply with International Standards on Auditing (UK) (ISAs) and other guidance issued by the NAO.
Executive Summary

Value for Money arrangements  We were satisfied that the Council put in place proper arrangements to ensure economy, efficiency and effectiveness in its use of resources. We reflected this in our audit findings report to the Council on 24 July 2019.

Certification of Grants  We also carry out work to certify the Council's Housing Benefit subsidy claim on behalf of the Department for Work and Pensions. Our work on this claim is not yet complete and will be finalised by 30 Nov 2019. We will report the results of this work to the Accounts and Audit Committee separately.

Certificate  We certified that we have completed the audit of the financial statements of Ribble Valley Borough Council in accordance with the requirements of the Code of Audit Practice on 29 July 2019.

Working with the Council

During the year we have delivered a number of successful outcomes with you:

- An efficient audit – we delivered an efficient audit with you in July.
- Understanding your operational health – through the value for money conclusion we provided you with assurance on your operational effectiveness.
- Sharing our insight – we provided regular audit committee updates covering best practice. We also shared our thought leadership reports.

Acknowledgement

We would like to record our appreciation for the assistance and co-operation provided to us during our audit by the Council's staff.

Grant Thornton UK LLP
August 2019
Audit of the Financial Statements

Our audit approach

Materiality
In our audit of the Council's financial statements we use the concept of materiality to determine the nature, timing and extent of our work, and in evaluating the results of our work. We define materiality as the size of the misstatement in the financial statements that would lead a reasonably knowledgeable person to change or influence their economic decisions.

We determined materiality for the audit of the Council's financial statements to be £432,000, which is 2% of the Council's gross revenue expenditure. We used this benchmark as, in our view, users of the Council's financial statements are most interested in where the Council has spent its revenue in the year.

We also set a lower level of specific materiality for senior officer remuneration.

We set a lower threshold of £21,000, above which we reported errors to the Accounts and Audit Committee in our Audit Findings Report.

The scope of our audit

Our audit involves obtaining sufficient evidence about the amounts and disclosures in the financial statements to give reasonable assurance that they are free from material misstatement, whether caused by fraud or error. This includes assessing whether the:

• accounting policies are appropriate, have been consistently applied and adequately disclosed;
• significant accounting estimates made by management are reasonable; and
• overall presentation of the financial statements gives a true and fair view.

We also read the remainder of the financial statements and the narrative report and annual governance statement published alongside the financial statements to check it is consistent with our understanding of the Council and with the financial statements included in the Annual Report on which we gave our opinion.

We carry out our audit in accordance with ISAs (UK) and the NAO Code of Audit Practice. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our audit approach was based on a thorough understanding of the Council's business and is risk based.

We identified key risks and set out overleaf the work we performed in response to these risks and the results of this work.
## Audit of the Financial Statements

### Significant Audit Risks

These are the significant risks which had the greatest impact on our overall strategy and where we focused more of our work.

<table>
<thead>
<tr>
<th>Risks identified in our audit plan</th>
<th>How we responded to the risk</th>
<th>Findings and conclusions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Valuation of land and buildings</td>
<td>As part of our audit work we:</td>
<td>Our audit work did not identify any issues in respect of valuation of land and buildings.</td>
</tr>
<tr>
<td></td>
<td>• evaluated management's processes and assumptions for the calculation of the estimate, the instructions issued to valuation experts and the scope of their work;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• evaluated the competence, capabilities and objectivity of the valuation expert;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• wrote to the valuer to confirm the basis on which the valuation was carried out to ensure that the requirements of the Code are met;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• challenged the information and assumptions used by the valuer to assess completeness and consistency with our understanding;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• tested revaluations made during the year to see if they had been input correctly into the Council’s asset register.</td>
<td></td>
</tr>
</tbody>
</table>
### Valuation of net pension liability
The Council's pension fund net liability, as reflected in its balance sheet as the net defined benefit liability, represents a significant estimate in the financial statements.

The pension fund net liability is considered a significant estimate due to the size of the numbers involved (£15 million in the Council’s balance sheet) and the sensitivity of the estimate to changes in key assumptions.

<table>
<thead>
<tr>
<th>Risks identified in our audit plan</th>
<th>How we responded to the risk</th>
<th>Findings and conclusions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Valuation of net pension liability</td>
<td>As part of our audit work we:</td>
<td>Our audit work did not identify any issues in respect of valuation of net pension liability.</td>
</tr>
<tr>
<td></td>
<td>• updated our understanding of the processes and controls put in place by management to ensure that the Authority’s pension fund net liability is not materially misstated and evaluated the design of the associated controls;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• evaluated the instructions issued by management to their management expert (an actuary) for this estimate and the scope of the actuary’s work;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• assessed the competence, capabilities and objectivity of the actuary who carried out the Authority’s pension fund valuation;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• assessed the accuracy and completeness of the information provided by the Authority to the actuary to estimate the liability;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• tested the consistency of the pension fund asset and liability and disclosures in the notes to the core financial statements with the actuarial report from the actuary;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• undertook procedures to confirm the reasonableness of the actuarial assumptions made by reviewing the report of the consulting actuary (as auditor’s expert) and performing any additional procedures suggested within the report;</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• received assurances from the auditor of Lancashire County Pension Fund as to the controls surrounding the validity and accuracy of membership data, contributions data and benefits data sent to the actuary by the pension fund and the fund assets valuation in the pension fund financial statements. We are also awaiting the revised actuary statement from Mercers.</td>
<td></td>
</tr>
</tbody>
</table>
### Risks identified in our audit plan

<table>
<thead>
<tr>
<th>Management override of internal controls</th>
</tr>
</thead>
<tbody>
<tr>
<td>Under ISA (UK) 240 there is a non-rebuttable presumed risk that the risk of management over-ride of controls is present in all entities. The Council faces external scrutiny of its spending and this could potentially place management under undue pressure in terms of how they report performance. We therefore identified management override of control, in particular journals, management estimates and transactions outside the course of business as a significant risk, which was one of the most significant assessed risks of material misstatement.</td>
</tr>
</tbody>
</table>

### How we responded to the risk

As part of our audit work we:
- reviewed the design effectiveness of management controls over journals, analysed the journals listing and determined the criteria for selecting high risk unusual journals. We completed testing on unusual journals recorded during the year and after the draft accounts stage for appropriateness and corroboration.
- obtained an understanding of the accounting estimates and critical judgements applied by management and considered their reasonableness with regard to corroborative evidence.
- evaluated the rationale for any changes in accounting policies, estimates or significant unusual transactions.

### Findings and conclusions

Our audit work did not identify any issues in respect of management override of controls.
## Audit of the Financial Statements

### Significant Audit Risks - continued
These are the risks which had the greatest impact on our overall strategy and where we focused more of our work.

<table>
<thead>
<tr>
<th>Risks identified in our audit plan</th>
<th>How we responded to the risk</th>
<th>Findings and conclusions</th>
</tr>
</thead>
</table>
| **Going concern material uncertainty disclosures**  
Management has determined that the Council is a going concern considering:  
• Cash flow forecasting across subsequent periods  
• Anticipated funding settlements in the medium term  
• Tax raising powers of the Council  
We have considered the assessment and sought corroborating evidence in support of the conclusion drawn. | As part of our audit work we considered:  
• whether the Council’s arrangement’s for assessing going concern in relation to the Council were appropriate and adequate  
• key personnel involved and their respective roles and whether appropriate to the circumstances of the Council.  
We did not identify a material uncertainty in relation to the Council’s ability to continue as a going concern. | We have considered management’s assessment of going concern as the basis for preparing the Council’s accounts.  
As a result of this work there was no anticipated impact on our audit opinion, and our proposed opinion was unmodified in respect of going concern. |
| **Potential impact of the McCloud judgement**  
The Court of Appeal has ruled that there was age discrimination in the judges and firefighters pension schemes where transitional protections were given to scheme members.  
The Government applied to the Supreme Court for permission to appeal this ruling, but this permission was not granted. The case will now be remitted back to employment tribunal for remedy.  
The legal ruling around age discrimination (McCloud - Court of Appeal) has implications not just for pension funds, but also for other pension schemes where they have implemented transitional arrangements on changing benefits.  
The Council has requested an estimate from its actuary of the potential impact of the McCloud ruling. The actuary’s estimate was of a possible increase in pension liabilities of £365,000, and an increase in service costs for the 2019/20 year of £365,000.  
Management’s view is that the impact of the ruling is not material for Ribble Valley Borough Council, and will be considered for future years’ actuarial valuations. | As part of our audit work we reviewed the analysis performed by the actuary, and considered that the approach taken to arrive at this estimate was reasonable. | Although we took the view that there is sufficient evidence to indicate that a liability is probable, we satisfied ourselves that there was not a risk of material error as a result of this issue.  
We also acknowledge the significant uncertainties relating to the estimation of the impact on the Council’s liability. |
Audit of the Financial Statements

Audit opinion
We gave an unqualified opinion on the Council's financial statements on 29 July 2019.

Preparation of the financial statements
The Council presented us with draft financial statements in accordance with the national deadline, and provided a good set of working papers to support them. The finance team responded promptly and efficiently to our queries during the course of the audit.

Issues arising from the audit of the financial statements
We reported the key issues from our audit to the Council's Accounts and Audit Committee on 24 July 2019.

Annual Governance Statement and Narrative Report
We are required to review the Council’s Annual Governance Statement and Narrative Report. It published them on its website alongside the Statement of Account in line with the national deadlines.

Both documents were prepared in line with the CIPFA Code and relevant supporting guidance. We confirmed that both documents were consistent with the financial statements prepared by the Council and with our knowledge of the Council.

Whole of Government Accounts (WGA)
We carried out work on the Council’s Data Collection Tool in line with instructions provided by the NAO. We issued an assurance statement which confirmed that the Council was below the audit threshold.

Other statutory powers
We also have additional powers and duties under the Act, including powers to issue a public interest report, make written recommendations, apply to the Court for a declaration that an item of account is contrary to law, and to give electors the opportunity to raise questions about the Council’s accounts and to raise objections received in relation to the accounts. We did not exercise any of these powers.

Certificate of closure of the audit
We certified that we have completed the audit of the financial statements of Ribble Valley Borough Council in accordance with the requirements of the Code of Audit Practice on 29 July 2019.
Value for Money conclusion

**Background**
We carried out our review in accordance with the NAO Code of Audit Practice, following the guidance issued by the NAO in November 2017 which specified the criterion for auditors to evaluate:

*In all significant respects, the audited body takes properly informed decisions and deploys resources to achieve planned and sustainable outcomes for taxpayers and local people.*

**Key findings**
Our first step in carrying out our work was to perform a risk assessment and identify the risks where we concentrated our work.

The risks we identified and the work we performed are set out overleaf.

**Overall Value for Money conclusion**
We are satisfied that in all significant respects the Council put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ending 31 March 2019.
## Value for Money conclusion

### Value for Money Risks

<table>
<thead>
<tr>
<th>Risks identified in our audit plan</th>
<th>How we responded to the risk</th>
<th>Findings and conclusions</th>
</tr>
</thead>
</table>
| **Financial sustainability**      | As part of our work we reviewed the Council’s arrangements for budgeting and monitoring of the ongoing financial position to assess whether the basis for assumptions and ongoing forecasts are realistic and appropriately managed. | • Budget monitoring reports are produced quarterly and are taken to each relevant committee; they are then reported to the Policy and Finance Committee as whole for the Council. The Council also has a budget working group which reviews the budgets on a quarterly basis.  
• Review of the budget monitoring report highlight the forecast year end position for the revenue budget compared to revised budget, as well as reporting on the capital programme and forecasted reserves position at year end. They summarise the key elements of the forecast position with suitable narrative around some of possible year end mitigations. Any significant areas of expenditure slippage are summarised and there is informative narrative provided; in January 2019 the budget for 2018/19 was amended due to actual price increases.  
• Whilst financial challenges facing the Council do exist, a four year financial plan is in place designed to address these. Levels of reserves have increased in recent years.  
• The Council have also secured arrangements to set up the revised NDR pool with an increased number of members. A robust memorandum of understanding is in place and agreed by all members of the pool. |
| Financial stability based upon the Medium Term Financial Strategy (MTFS) and achievement of savings – it is likely that the Council will achieve a balanced budget in this regard for 2019/20 but that pressure will begin to mount from 2020/21 onwards, particularly with respect to the fair funding review and any future changes around business rates retention. |  | We have established that there are appropriate arrangements in place for the in year reporting and monitoring of the financial position of the Council. |
A. Reports issued and fees

We confirm below our final reports issued and fees charged for the audit and we can confirm there were no fees for the provision of non audit services.

<table>
<thead>
<tr>
<th>Reports issued</th>
<th>Date issued</th>
</tr>
</thead>
<tbody>
<tr>
<td>Audit Plan</td>
<td>February 2019</td>
</tr>
<tr>
<td>Audit Findings Report</td>
<td>July 2019</td>
</tr>
<tr>
<td>Annual Audit Letter</td>
<td>August 2019</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fees</th>
<th>Planned</th>
<th>Actual fees</th>
<th>2017/18 fees</th>
</tr>
</thead>
<tbody>
<tr>
<td>Statutory audit</td>
<td>30,956</td>
<td>30,956</td>
<td>40,202</td>
</tr>
<tr>
<td>Housing Benefit Grant Certification</td>
<td>4,995</td>
<td>4,995</td>
<td>11,191</td>
</tr>
<tr>
<td>Total fees</td>
<td>35,951</td>
<td>35,951</td>
<td>51,393</td>
</tr>
</tbody>
</table>

Audit fee variation

As outlined in our audit plan, the 2018-19 scale fee published by PSAA of £30,956 assumes that the scope of the audit does not significantly change. The scope of the audit has changed, which has led to additional work. Details are set out in the following table.

<table>
<thead>
<tr>
<th>Area</th>
<th>Reason</th>
<th>Fee proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assessing the impact of the McCloud ruling</td>
<td>The Government’s transitional arrangements for pensions were ruled discriminatory by the Court of Appeal last December. The Supreme Court refused the Government’s application for permission to appeal this ruling. As part of our audit we have reviewed the revised actuarial assessment of the impact on the financial statements along with any audit reporting requirements.</td>
<td>£1,500</td>
</tr>
</tbody>
</table>

Fee variations are subject to PSAA approval.
Our commitment to our local government clients

- Senior level investment
- Local presence enhancing our responsiveness, agility and flexibility.
- High quality audit delivery
- Collaborative working across the public sector
- Wider connections across the public sector economy, including with health and other local government bodies
- Investment in Health and Wellbeing, Social Value and the Vibrant Economy
- Sharing of best practice and our thought leadership.
- Invitations to training events locally and regionally – bespoke training for emerging issues
- Further investment in data analytics and informatics to keep our knowledge of the areas up to date and to assist in designing a fully tailored audit approach.

Our relationship with our clients – why are we best placed?

- We work closely with our clients to ensure that we understand their financial challenges, performance and future strategy.
- We deliver robust, pragmatic and timely financial statements and Value for Money audits
- We have an open, two way dialogue with clients that support improvements in arrangements and the audit process
- Feedback meetings tell us that our clients are pleased with the service we deliver. We are not complacent and will continue to improve further.
- Our locally based, experienced teams have a commitment to both our clients and the wider public sector.
- We are a firm that specialises in Local Government, Health and Social Care, and Cross Sector working, with over 25 Key Audit Partners, the most public sector specialist Engagement Leads of any firm.
- We have strong relationships with CIPFA, SOLCAE, the Society of Treasurers, the Association of Directors of Adult Social Care and others.

New opportunities and challenges for your community

The Local Government economy

Local authorities face unprecedented challenges including:
- Financial Sustainability – addressing funding gaps and balancing needs against resources
- Service Sustainability – Adult Social Care funding gaps and pressure on Education, Housing, Transport
- Transformation – new models of delivery, greater emphasis on partnerships, more focus on economic development.
- Technology – cyber security and risk management

At a wider level, the political environment remains complex:
- The government continues its negotiation with the EU over Brexit, and future arrangements remain uncertain.
- We will consider your arrangements for managing and reporting your financial resources as part of our work in reaching our Value for Money conclusion.
- We will keep you informed of changes to the financial reporting requirements for 2018/19 through ongoing discussions and invitations to our technical update workshops.

Delivering real value through:

- Early advice on technical accounting issues, providing certainty of accounting treatments, future financial planning implications and resulting in draft statements that are ‘right first time’
- Knowledge and expertise in all matters local government, including local objections and challenge, where we have an unrivalled depth of expertise.
- Early engagement on issues, especially on ADMs, housing delivery changes, Children services and Adult Social Care restructuring, partnership working with the NHS, inter authority agreements, governance and financial reporting
- Implementation of our recommendations have resulted in demonstrable improvements in your underlying arrangements, for example accounting for unique assets, financial management, reporting and governance, and tax implications for the Cornwall Council companies
- Robust but pragmatic challenge – seeking early liaison on issues, and having the difficult conversations early to ensure a ‘no surprises’ approach – always doing the right thing
- Providing regional training and networking opportunities for your teams on technical accounting issues and developments and changes to Annual Reporting requirements
- An efficient audit approach, providing tangible benefits, such as releasing finance staff earlier and prompt resolution of issues.

Grant Thornton in Local Government

Our client base and delivery

- We are the largest supplier of external audit services to local government
- We audit over 150 local government clients
- We signed 95% of our local government clients
- We signed 95% of our local government clients
- In our latest independent client service review, we consistently score 9/10 or above. Clients value our strong interaction, our local knowledge and wealth of expertise.

Our connections

- We are well connected to MHCLG, NAO and key local government networks
- We work with CIPFA, Think Tanks and legal firms to develop workshops and good practice
- We have a strong presence across all parts of local government including blue light services
- We provide thought leadership, seminars and training to support our clients and to provide solutions

Our people

- We have over 25 engagement leads accredited by ICAEW, and over 250 public sector specialists
- We provide technical and personal development training
- We employ over 80 Public Sector trainee accountants

Our quality

- Our audit approach complies with the NAO’s Code of Audit Practice, and International Standards on Auditing
- We are fully compliant with ethical standards
- Your audit team has passed all quality inspections including QAD and AQRT

Our technical support

- We have specialist leads for Public Sector Audit quality and technical
- We provide national technical guidance on emerging auditing, financial reporting and ethical areas
- Specialist audit software is used to deliver maximum efficiencies